FOOD TAX DEFEATED Again
About the Cover

The cover features a photograph of Dixon’s apple orchard at harvest time. Dixon’s, located in Peña Blanca, New Mexico, close to Cochiti, is a New Mexico institution. It was founded by Fred and Faye Dixon in 1943, and is currently run by their granddaughter, Becky, and her husband, Jim. The photo was taken by Mark Kane, a Santa Fe-based photographer who has had many museum and gallery shows and whose work has been published extensively. More of his photos can be seen at markkane.net. The inside cover photo was taken by Elizabeth Field and depicts tomatoes for sale at the Santa Fe Farmer’s Market.

Acknowledgments

We wish to acknowledge the Albuquerque Journal, the Associated Press, the Deming Headlight, the Las Cruces Sun-News, Paul Gessing and the Rio Grande Foundation, the Santa Fe New Mexican, the Santa Fe Reporter, and the Truth or Consequences Herald for allowing us to reprint the excerpts of articles and editorials that appear in this annual report. In addition, we wish to thank Elizabeth Field, Geraint Smith, Clay Ellis, Sarah Noss, Pam Roy, Alex Candelaria Sedillos, and Don Usner for their permission to reprint the photographs that appear throughout this annual report. Permission does not imply endorsement.

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A Results-Oriented Think Tank Serving New Mexicans

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Think New Mexico is a results-oriented think tank whose mission is to improve the quality of life for all New Mexicans, especially those who lack a strong voice in the political process. We fulfill this mission by educating the public, the media, and policymakers about some of the most serious problems facing New Mexico and by developing and advocating for effective, comprehensive, sustainable solutions to those problems.

Our approach is to perform and publish sound, nonpartisan, independent research. Unlike many think tanks, Think New Mexico does not subscribe to any particular ideology. Instead, because New Mexico is at or near the bottom of so many national rankings, our focus is on promoting workable solutions.

Consistent with our nonpartisan approach, Think New Mexico's board is composed of Democrats, Independents, and Republicans. They are statesmen and stateswomen, who have no agenda other than to see New Mexico succeed. They are also our brain trust.

Think New Mexico began its operations on January 1, 1999. It is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code. In order to maintain its independence, Think New Mexico does not accept state government funding. However, contributions from individuals, businesses, and foundations are welcomed, encouraged and tax-deductible.

**Results**

As a results-oriented think tank, Think New Mexico measures its success based on changes in law we help to achieve. Our results include:

- making full-day kindergarten accessible to every child in New Mexico
- repealing the state’s regressive tax on food and successfully defeating efforts to reimpose it
- creating a Strategic Water Reserve to protect and restore New Mexico’s rivers
- establishing New Mexico’s first state-supported Individual Development Accounts to alleviate the state’s persistent poverty
- redirecting millions of dollars a year out of the state lottery’s excessive operating costs and into full-tuition college scholarships
- reforming title insurance to lower closing costs for homebuyers and homeowners who refinance their mortgages

1 Think New Mexico
Think New Mexico’s Board of Directors

Clara Apodaca, a native of Las Cruces, was First Lady of New Mexico from 1975–1978. She served as New Mexico’s Secretary of Cultural Affairs under Governors Toney Anaya and Garrey Carruthers and as senior advisor to the U.S. Department of the Treasury. Clara is President and CEO of the National Hispanic Cultural Center Foundation.

Edward Archuleta, a 13th generation New Mexican, is a consultant and activist on issues including responsible land-use planning, growth management, and sustainable development. Edward previously served as the top assistant to former New Mexico Secretary of State Stephanie Gonzales.

Paul Bardacke served as Attorney General of New Mexico from 1983–1986. Paul was Chairman of Bill Richardson’s successful gubernatorial campaigns. He is a Fellow in the American College of Trial Lawyers. Paul currently handles complex commercial litigation and mediation with the firm of Sutin, Thayer and Browne.

David Buchholtz has advised more than a dozen Governors and Cabinet Secretaries of Economic Development on fiscal matters. David has served as Chairman of the Association of Commerce and Industry. He is the senior member of the New Mexico office of Brownstein Hyatt Farber Schreck.

Garrey Carruthers served as Governor of New Mexico from 1987–1990. Garrey is Dean of New Mexico State University’s College of Business and was formerly President and CEO of Cimarron Health Plan. He serves on the board of Arrowhead, an economic development center in Las Cruces, as well as on the boards of many other corporate and public organizations.

Dr. F. Chris Garcia is a former President of the University of New Mexico and is currently a Distinguished Professor Emeritus of Political Science. He is the co-author of, among other books, Hispanics and the U.S. Political System and Governing New Mexico. In 2003, Dr. Garcia received the Governor’s Distinguished Public Service Award.
LaDonna Harris is Chair of the Board and Founder of Americans for Indian Opportunity. She is also a founder of the National Women’s Political Caucus. LaDonna was a leader in the effort to return the Taos Blue Lake to Taos Pueblo. She is an enrolled member of the Comanche Nation.

Susan Herter served as Chief of Staff to Vice President Nelson Rockefeller and was appointed to the President’s Commission on White House Fellows by Presidents Carter and Reagan. Susan was a founding board member of Common Cause, the North American Institute, and the New Mexico Community Foundation, where she also served as president.

Edward Lujan is the former CEO of Manuel Lujan Agencies, the largest privately owned insurance agency in New Mexico. Ed is a former Chairman of the National Hispanic Cultural Center of New Mexico, the Republican Party of New Mexico, and the New Mexico Economic Development Commission.

Fred Nathan founded Think New Mexico and is its Executive Director. Fred served as Special Counsel to New Mexico Attorney General Tom Udall. In that capacity, he was the architect of several successful legislative initiatives and was in charge of New Mexico’s $1.25 billion lawsuit against the tobacco industry.

Roberta Cooper Ramo is the first woman elected President of the American Bar Association and the American Law Institute. Roberta served on the State Board of Finance and is a former President of the Board of Regents of the University of New Mexico. She is a shareholder in the Modrall law firm and serves on many national boards.

Stewart Udall (1920–2010) served as Secretary of the Interior under Presidents Kennedy and Johnson. Prior to that, Stewart served three terms in Congress. He was the author of The Quiet Crisis (1963) that tells the story of humankind’s stewardship over the planet’s resources, and To the Inland Empire: Coronado and Our Spanish Legacy (1987) which celebrates Hispanic contributions to our history.
Dear New Mexican:

This annual report is the first to feature Think New Mexico’s new logo, an ascending kiva ladder within the geographic boundaries of the Land of Enchantment.

The logo is meant to capture the spirit of moving the state upwards by increasing social mobility. This theme runs throughout much of Think New Mexico’s work, such as our lottery reform initiative, which is making a college education more affordable, and our title insurance reform campaign, which is lowering closing costs for homebuyers and homeowners who refinance their mortgages.

Another effort like this was Think New Mexico’s successful three-year campaign to repeal the tax on food, which falls heaviest on working low and middle-class New Mexicans. The food tax was finally abolished in 2004, but the recession and some special interest politics threatened to reimpose the food tax in various forms this year, including the infamous “tortilla tax.” At times, it felt like we were engaged in an extended game of “whack-a-mole,” in which every time we killed this pesky, regressive tax, it reemerged from another direction, as we discuss later in this report.

This upcoming year we will be continuing our effort to increase New Mexico’s 54% high school graduation rate through our smaller schools project. Likewise, we will bring back our legislation to ban political contributions by lobbyists and government contractors, which passed the House but ran out of time in the Senate in the 2010 session.

These efforts will be led by Think New Mexico’s hard-working staff (pictured at right) which was strengthened this year by the hiring of a talented new Field Director, Jason Espinoza. Jason’s profile can be found on page 17 of this report.

As you can see, Think New Mexico’s staff is small. It has never included a director of development nor have we ever held a fund-raising event. Instead we count on everyday New Mexicans like you who read this Annual Report and believe in what we do to send in a contribution in the enclosed yellow envelope.

Fred Nathan

May 28, 2010

Think New Mexico’s Staff

Lynne Loucks Buchen
Business Manager

Jason Espinoza
Field Director

Kristina G. Fisher
Associate Director

Fred Nathan
Executive Director

Think New Mexico
In Memoriam: Stewart Udall 1920–2010

Think New Mexico has received a number of letters since Stewart passed away on the first day of spring. Fittingly, the letters came from the powerful and the powerless, as Stewart moved easily between both groups.

We received a letter from Morgan Maxwell Jr., who wrote about how Stewart and his brother, Morris, then students at the University of Arizona, invited Morgan, a fellow student, to sit with them for lunch at the student union. It might not sound like a big deal, but since Morgan is black, and the year was 1947, it was a very big deal. It resulted in the desegregation of the school’s dining facilities.

Another letter arrived from United States Senator Jeffrey Merkley of Oregon, a colleague of Stewart’s son, New Mexico Senator Tom Udall. In 2008, Merkley defeated the incumbent Senator Gordon Smith, whose mother, Jessica Udall Smith, was Stewart’s first cousin.

Udall family members, Democrats and Republicans, have held high political office in a half dozen Western states. Stewart used to proudly joke about this by exhorting others to “vote for the Udall nearest you.” (Generally speaking, that remains very good advice, although IRS rules prohibit Think New Mexico from endorsing specific political candidates.)

Stewart was Think New Mexico’s first and only Chairman of the Board. I visited Stewart back in 1998 when I was considering creating Think New Mexico but was not altogether confident about the prospects for a state-based results-oriented think tank and needed advice. Stewart listened carefully to my plan without saying anything. When I was done presenting it, Stewart leaned over and said, “Sounds good, Freddy. I’ll be Chairman of the Board, if you think it will help.”

Without that seal of approval, it is doubtful there would be a Think New Mexico today. And we could not have had a better Chairman, as Stewart embodied so many qualities we value at Think New Mexico: a stout skepticism of the conventional wisdom, an optimism born of the New Frontier, and old-fashioned Western perseverance.

F.N.
Six years ago, Think New Mexico successfully championed the repeal of the food tax. When the Greater Albuquerque Chamber of Commerce proposed reimposing it in the 2010 legislative session, Think New Mexico launched an all-out campaign to defeat it. Nevertheless, the Senate passed a bizarre bill that would have taxed certain foods (the “tortilla tax”), which we helped defeat in the House. Shortly thereafter, the Legislature reconvened in a special session to pass a budget, which included a reimposition of the food tax. Before the ink was dry on the bill, we had delivered Governor Richardson a legal analysis explaining why he had the authority to line-item veto the tax. We then generated 7,605 emails and letters through our website to the Governor, who made reference to Think New Mexico’s “political machine” and the overwhelming public response when he vetoed the food tax on March 24, 2010, with Think New Mexico’s staff in attendance.
Gubernatorial hopefuls shun food tax idea

By Steve Terrell The New Mexican

All five candidates for governor — four Republicans and one Democrat — oppose the idea of New Mexico repealing the gross-receipts tax on groceries, although at least one of the Republican contenders has reservations about keeping the tax off food.

The state in 2004 quit taxing most food products. However, as the state's economic crisis deepens, the Albuquerque Chamber of Commerce and others have raised the possibility of reviving the tax.

Think New Mexico, a Santa Fe think tank that’s been pushing the food tax repeal in the state Legislature, on Monday began releasing names of candidates, officials and organizations — one per hour on its Facebook page and Twitter feed — who also oppose bringing back the food tax.

“This is an opportunity for any New Mexican to watch the Albuquerque Chamber of Commerce’s campaign to re-impose the food tax be debated in real time,” Think New Mexico director Fred Norban said Monday.

Among those named Monday were Republican gubernatorial candidates Allen Weh, Doug Turner and Susana Martinez.

Lt. Gov. Diane Denish, the only Democrat currently running for governor, earlier this month came out strongly against returning the food tax. “When families are pinching and scraping to get by, taxing the basics like milk and bread just is not right,” Denish said in a news release.

Advocates of keeping the food-tax repeal argued that such a tax hurts lower-income people who spend a larger percentage of their income on groceries.

Other food-tax opponents listed Monday by Think New Mexico include Brian Colon, a Democratic candidate for lieutenant governor, the group New Mexico Voices for Children, the New Mexico Farmer’s Market Association and the Rio Grande Sun newspaper.

“Tomorrow we are looking to lead with Democratic candidates for lieutenant governor and move into legislators who are opposed to the re-imposition of the food tax,” said Jason Espinoza, Think New Mexico’s field director. The list of legislators will take several days to post, he said.

From Santa Fe New Mexican article “Legislators Grapple Over Tax Hikes,” March 3, 2010:

Think New Mexico’s Field Director Jason Espinoza delivers printouts of thousands of emails to the Governor’s office. Photo by Teresa Davis.
Veto the Food Tax

Many New Mexicans are asking whether Gov. Bill Richardson will sign a veto the re-imposition of the local portion of the food tax that was passed during the recent special session.

However, once they learn the story behind the food tax's passage, New Mexicans are more likely to ask instead: "Why wouldn't Gov. Richardson veto the food tax?"

First, a little recent history. In 2004, Gov. Richardson, delivering on a campaign promise made in his 2002 election, boldly pushed a repeal of the food tax through the legislature with the critical help of Speaker Ben Lujan and many others.

At the time, Gov. Richardson pointed out that the gross receipts tax on the food that goes on the plates of New Mexico families is an unescapelable reach into the pockets of New Mexico breadwinners.

Indeed, this was an important victory for working low and middle-income families in New Mexico, who had been paying this regressive, anti-family tax since 1933 while it was enacted as a "temporary" and "emergency" statute.

So it was not surprising that Gov. Richardson, in his State of the State address to the Legislature at the beginning of the regular session this January, made it clear that he would not support re-imposing the food tax: "We cannot ask working New Mexicans to pay more for groceries when too many are struggling to make ends meet."

This was a sensible position to take at a time when tens of thousands of New Mexicans are newly jobless, and many more are living paycheck to paycheck.

Nevertheless, about three weeks later, some in the New Mexico Senate concocted and passed the infamous "tortilla tax" by a vote of 23-19. This tax actually went well beyond tortillas to hit food staples, including rice, canned soup, spaghetti, nuts, honey, eggs, potatoes and yogurt. Thankfully, a House committee killed it 9-0.

In between the regular session and the special session, Gov. Richardson worked hard to forge a compromise that would address the budget deficit. He said that while he was still opposed to the food tax, he was open to signing a junk food tax on sugary soft drinks and candy. This tax would generate approximately $22.4 million annually while helping to lower New Mexico's soaring obesity and diabetes' rates, and reduce health care costs for these illnesses.

In the special session, rather than accept the governor's reasonable offer to tax junk food, some in the Legislature chose instead to tax fruits, vegetables and baby food, among other things. The food tax is included in the tax package that now sits on the governor's desk, awaiting his signature or a line-item veto.

Gov. Richardson has many good reasons to line-item veto the food tax. First, re-imposing a $68 million food tax will serve as an anti-stimulus, draining dollars out of New Mexico's fragile economy and harming local businesses. The money that families will be forced to spend on the food tax is money that they would otherwise be able to spend on other goods and services.

Second, for the same reason, the food tax will not close the budget deficit or avert the need for another special session. Revenue estimates for the food tax and the budget deficit are too optimistic because they assume that New Mexico consumers will not change their buying patterns even though they will have less discretionary income thanks to the food tax. In the real world, less spending on non-food goods and services means lower gross receipts tax collections, something that is not accounted for in the estimates.

Third, there are far better alternatives for balancing New Mexico's budget. The Legislature could reduce state spending without cutting vital public services, as some fear. For example, a bipartisan task force created by Gov. Richardson and headed by former Gov. Garrey Carruthers recently recommended merging some state departments, and eliminating a number of inactive boards and commissions.

Similarly, if the goal of this tax package is to "spread the pain" as broadly as possible, why was the liquor lobby spared from any increase in taxes on alcohol, which unlike fruits, vegetables and baby food, is a luxury?

We can do better than taxing food. Gov. Richardson has said that he "hates the food tax." So do the vast majority of New Mexicans, but only Gov. Richardson can veto it. Now is his opportunity to cement his legacy and keep New Mexicans' food tax-free.

By Fred Nathan
Over the past year, Think New Mexico has continued its efforts to improve New Mexico’s graduation rate and student performance by increasing access to smaller schools—defined as fewer than 900 students for high schools or 400 students for elementary and middle schools. Our legislation to incentivize smaller schools passed the state Senate by a vote of 28–11 in 2009 before running out of time in the House. Momentum for these reforms continued to grow as the latest graduation statistics were released last year. We are working hard to counter the pervasive myth that smaller schools cost more to construct and operate, and we are optimistic that we can get this important reform enacted next year.
Smaller Schools Make Fiscal, Education Sense

BY PAUL GESSING
President, Rio Grande Foundation

The 2010 legislative session is right around the corner and, while solving New Mexico’s difficult budget problems — hopefully without raising taxes — will likely be the Legislature’s primary task, reforming K-12 education demands attention as well. First and foremost, those who have supported higher taxes for education will need to understand that the economy simply can’t handle it.

However, there are reforms that can be enacted at no additional cost to taxpayers that will address the serious shortcomings in a system that is failing too many children.

Last year, the respected “Diplomas Count” report found that only 34 percent of New Mexico kids graduated in four years, although the state reports a slightly higher number. The bottom line is that New Mexico’s K-12 education system is in need of serious reform.

One important reform is to shrink the size of the schools our children attend. Although it is unusual for us here at the Rio Grande Foundation to agree with Think New Mexico, there is one point on which they are right: Smaller schools make economic as well as educational sense.

The conventional wisdom is that the bigger you build a school, the less expensive it is per student.

Yet the data do not support that assumption. An analysis of the construction costs of all new schools built in New Mexico since 2003 (the year the New Mexico Public School Facilities Authority began systematically collecting this data) shows that school construction cost per student has no consistent correlation with school size.

In other words, it costs no more per student to build a school for 600 students than it does to build a school for 2,500.

The data shows that most schools built recently in New Mexico cost $29,000 to $50,000 per student to construct. The most expensive school has tended to be the very largest or the very smallest schools, with the less expensive schools ranging from about 300 to 600 students.

This analysis demonstrates that both large and small schools can be built very expensively or very inexpensively. One 422-student school in Gadsden cost only $25,075 per student, while a 2,200-student school in Albuquerque cost $47,705 per student.

The numbers on school construction cost have been verified by a team of graduate students at UNM’s Anderson School of Business. Their statistical analysis found, with 85 percent certainty, that there is no correlation between a school’s size and the cost per student to construct it. They concluded that, contrary to the conventional wisdom, larger schools are not always less expensive to construct — indeed, they are just as likely to be more expensive on a per-student basis.

In addition to costing no more to construct, smaller schools cost less to operate than larger schools. The research demonstrates that schools larger than about 900 students incur higher costs in administration (because they require more levels of bureaucracy to run them), transportation (because they must transport students from far beyond the immediate neighborhood), and security (because the number of violent incidents per student goes up sharply as school size increases).

Building smaller schools will not (and we would not support if it did) require an extra penny in new spending. Instead, legislation to be introduced in 2010 would amend the existing Public School Capital Outlay Fund so that the school construction dollars New Mexico spends every year are spent more wisely on smaller schools.

The best news about smaller schools is that they represent a “choice” mechanism. Smaller schools mean more options for children and parents. Thus, it is no surprise that smaller schools have been correlated with both higher academic performance and a reduction in criminal behavior in the schools as well.

The benefits of educational choice are why the Rio Grande Foundation has and continues to support education tax credits, which would allow individuals and businesses to take a credit against their New Mexico taxes and donate that money to a scholarship organization that would help the state’s poor children by giving them choices as to where they want to go to school. This can be done without hurting the existing government-run schools.

More money has not been the solution for New Mexico’s education woes in the past, and money alone — even if we had it right now — will not solve the problems in the near future. It’s time for the Legislature to get creative by embracing education tax credits and smaller schools.

Paul Gessing is the President of New Mexico’s Rio Grande Foundation. The Rio Grande Foundation is an independent, non-partisan, tax-exempt research and educational organization dedicated to promoting prosperity for New Mexico based on principles of limited government, economic freedom and individual responsibility.

Think New Mexico 10
We found an unlikely ally in our fight for small schools: the Rio Grande Foundation, a libertarian think tank that supports smaller schools because they make both economic and educational sense. In January, their executive director authored the opinion editorial on the previous page in support of our reforms.

In addition, this spring Think New Mexico applied our research on small schools to fight the Santa Fe school board's efforts to close and consolidate three small neighborhood schools serving predominantly economically disadvantaged students. We presented a detailed alternative proposal to the school board making the case for keeping small neighborhood schools open and instead shrinking the district's largest elementary schools so that every child has the opportunity to learn in a small school.
In 2009, Think New Mexico launched a new initiative designed to increase public trust in government by banning contributions from lobbyists and special interests. Our proposal was endorsed by every living former governor of New Mexico and received supportive editorials from newspapers across the state. The legislation we drafted to implement our reforms passed the House by a vote of 46–24 during the 2010 session, but unfortunately ran out of time awaiting a hearing in the Senate. We plan to bring the bill back in next year’s legislative session.
Coalition in Support of Banning Contributions from Lobbyists and Special Interests

**FORMER GOVERNORS**
- Toney Anaya
- Jerry Apodaca
- David Cargo
- Garrey Carruthers
- Gary Johnson

**BUSINESS & LABOR**
- American Federation of State, County & Municipal Employees (AFSCME)
- Greater Albuquerque Chamber of Commerce

**CIVIC & OTHER ORGANIZATIONS**
- AARP
- American Association of University Women (AAUW)
- Common Cause New Mexico
- Democracy for New Mexico
- Democratic Party of Santa Fe County
- League of Women Voters New Mexico
- New Mexico Conference of Catholic Bishops
- Voting Matters

**EDITORIAL ENDORSEMENTS**
- Carlsbad Current-Argus
- Deming Headlight
- Las Cruces Sun-News
- Rio Grande Sun
- Ruidoso News
- Santa Fe New Mexican
- Truth or Consequences Herald

*Future President Theodore Roosevelt at the first Rough Riders Reunion, Las Vegas, New Mexico 1899. Photo courtesy Palace of the Governors Photo Archives (NMHM–DCA), #014292.*
Think New Mexico is more than just a think tank with a solid track record of results. We are also a leadership development organization that works to retain a new generation of potential leaders in New Mexico by showing some of New Mexico’s best students how they can make a difference here in their home state.

Think New Mexico has selected four interns for summer 2010: Arik Burakovskyy, a Los Alamos native studying political science and journalism at the University of California San Diego; Gregory Gonzales, a Taos native chosen as the Outstanding Senior in the New Mexico State University College of Arts and Sciences; Emma Hamilton, a Santa Fean majoring in government in the Honors College at New Mexico State University; and Sydney Weydemeyer, a Santa Fe native studying sustainable food and agriculture at Carleton College.

In addition, Think New Mexico hosted two excellent interns during the fall and spring semesters of the past year: Liz Cerny-Chipman, who graduated from Pomona College and is headed to Oregon State University for a PhD in ecology, and Teresa Davis, who graduated from the University of Chicago and will soon start in the political science PhD program at Princeton University. The interns are actively supervised by Associate Director Kristina Fisher, who manages Think New Mexico’s Leadership Internship program.
If you like what you read in this annual report and you’re interested in supporting Think New Mexico, there are more ways than ever to get involved—learn more by visiting the “Support” page on Think New Mexico’s website at www.thinknewmexico.org or calling us at 505.992.1315. Ways to give include:

- Mailing in a check in the enclosed yellow envelope
- Visiting our website and using your credit card to donate online
- Donating a car, truck, or other vehicle—our partners at the Center for Car Donations will come pick up your vehicle, sell it, and forward the proceeds to us.
- Shopping for hats, shirts, water bottles, or other accessories at Think New Mexico’s online store, where we receive 10–15% of the proceeds of every sale.
- Contributing to Think New Mexico’s endowment funds at the Albuquerque Community Foundation, the New Mexico Community Foundation, the Santa Fe Community Foundation, and the Taos Community Foundation, established to help ensure that Think New Mexico’s mission will be sustained in perpetuity.

GRASSROOTS PARTICIPATION SKYROCKETS

In 2009–2010, a record-breaking number of New Mexicans used Think New Mexico’s Action Center (on our website at: www.thinknewmexico.org) to contact their legislators, the governor, and other policymakers. Over 15,700 emails were sent through our website on issues like the food tax and smaller schools in the past few months, reaching every single New Mexico legislator.

Think New Mexico has also launched Facebook and Twitter pages to rapidly inform our friends and supporters about the latest developments on our issues and to involve even more New Mexicans in the political process. The number of people following our posts has grown dramatically, expanding from zero to over 1,100 New Mexicans in the first six months. We encourage you to become a part of this active social network by signing up through our website at www.thinknewmexico.org. While you’re there, you can also sign up to receive our periodic action alert emails, which already reach more than 35,000 New Mexicans.

NEW WAYS TO SUPPORT THINK NEW MEXICO

If you like what you read in this annual report and you’re interested in supporting Think New Mexico, there are more ways than ever to get involved—learn more by visiting the “Support” page on Think New Mexico’s website at www.thinknewmexico.org or calling us at 505.992.1315. Ways to give include:

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- Contributing to Think New Mexico’s endowment funds at the Albuquerque Community Foundation, the New Mexico Community Foundation, the Santa Fe Community Foundation, and the Taos Community Foundation, established to help ensure that Think New Mexico’s mission will be sustained in perpetuity.
Board Profile: Clara Apodaca

When Clara Apodaca became First Lady of New Mexico in 1975, she was disappointed to find that the capitol building of a state with such a rich artistic and cultural heritage lacked even a single piece of artwork on the walls.

Clara’s first official act after the inauguration was to establish the Governor’s Art Gallery and organize the largest exhibition of Georgia O’Keefe’s works at that time in an event that was closely supervised by the artist herself. Clara went on to transform the blank walls of the Capitol into a showcase for the prints, paintings, photographs, and sculptures of artists from across New Mexico. We at Think New Mexico particularly appreciate Clara’s efforts, as they have made our journeys to the Roundhouse to advocate for policy issues more like visits to an art museum.

In addition, Clara organized “brown bag” lunch-hour concerts in the Roundhouse Rotunda, with music ranging from jazz to opera to bluegrass to flamenco.

Clara’s efforts to promote New Mexico’s arts and culture did not end with the Roundhouse. She was instrumental in elevating the status of the Office of Cultural Affairs from an agency to a full department, and she was appointed the Secretary of Cultural Affairs by Governors Toney Anaya and Garrey Carruthers.

Clara was born and raised in Las Cruces, New Mexico and studied elementary education at New Mexico State University. After marrying Jerry Apodaca, she managed a series of small businesses while raising five children. (Clara is now the proud grandmother of ten grandchildren.) She went on to manage her husband’s successful campaigns for state Senator and then Governor.

More recently, Clara served at the federal level as senior advisor to the U.S. Department of the Treasury, among other positions. She was appointed to the D.C. Commission on the Arts and Humanities and the White House Millennium Commission. In 2006, Clara was delighted to return to New Mexico to take the helm of the National Hispanic Cultural Center Foundation as President and CEO.

“I really enjoy being a part of Think New Mexico, which is doing so much to raise the stature of our state and make New Mexico an even better place to live and raise a family,” she says.
Staff Profile: Jason Alexander Espinoza

A National Hispanic Scholar, Jason grew up in the Taylor Ranch neighborhood of Albuquerque, the third of four children in his family. He attended Albuquerque Academy and went on to graduate Summa Cum Laude from Arizona State University on a full scholarship with bachelor’s degrees in political science and history.

After graduating from college, Jason was involved in youth and community development in northern New Mexico before joining Think New Mexico.

As Field Director, Jason is responsible for Think New Mexico’s statewide grassroots organizing. Since he joined the organization in September 2009, Jason has built Think New Mexico’s Facebook and Twitter followings into some of the largest in the state. He also ran a targeted email campaign that generated over 15,700 emails from New Mexicans to state legislators and Governor Richardson in support of Think New Mexico’s policy initiatives between January and April 2010.

Jason also helps recruit organizations to partner with Think New Mexico on our policy initiatives and assists in advocating for Think New Mexico’s initiatives with the legislature and governor. He is currently implementing a field plan designed to expand Think New Mexico’s presence into every community in the state.

“When I was in college, I always wanted to return home and dedicate my career to improving life for all New Mexicans,” Jason said. “I am humbled and privileged to be part of the Think New Mexico family that serves New Mexicans in such a significant way.”

In his spare time, Jason is a member of several advisory boards in Albuquerque and Santa Fe, including Earth Care, Reel Fathers, and the Sandia Laboratory Federal Credit Union Young Adult advisory board.

Jason lives in Albuquerque with his fiancé, Brittany, and their two dogs. Jason has been engaged to Brittany since 2007 and the couple plans to finally marry this coming summer. Jason’s mother, Antoinette, is an elementary school substitute teacher for Albuquerque Public Schools, and his father, Juan, is a Senior Member of the Technical Staff at Sandia National Laboratories.
Statement of Income and Expenditures

**INCOME**

<table>
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<td>and realized loss on sale of securities</td>
<td></td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>$619,812</td>
</tr>
</tbody>
</table>

**EXPENDITURES**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Audit/Accounting</td>
<td>5,587</td>
</tr>
<tr>
<td>Benefits-Health, Dental &amp; Disability Insurance</td>
<td>50,848</td>
</tr>
<tr>
<td>Benefits-Pension Plan &amp; Fees</td>
<td>34,009</td>
</tr>
<tr>
<td>Computer Consulting, Internet, Website</td>
<td>2,612</td>
</tr>
<tr>
<td>Contract Services, Internship</td>
<td>6,592</td>
</tr>
<tr>
<td>Depreciation</td>
<td>2,031</td>
</tr>
<tr>
<td>Educational Outreach</td>
<td>2,500</td>
</tr>
<tr>
<td>Graphic Design</td>
<td>918</td>
</tr>
<tr>
<td>Insurance</td>
<td>4,478</td>
</tr>
<tr>
<td>Investment Management Fees</td>
<td>1,061</td>
</tr>
<tr>
<td>Legal Fees</td>
<td>0</td>
</tr>
<tr>
<td>Marketing</td>
<td>7,926</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>(4)</td>
</tr>
<tr>
<td>Payroll Taxes</td>
<td>13,475</td>
</tr>
<tr>
<td>Postage</td>
<td>19,549</td>
</tr>
<tr>
<td>Printing &amp; Bulk Copying</td>
<td>43,160</td>
</tr>
<tr>
<td>Professional Fundraising</td>
<td>0</td>
</tr>
<tr>
<td>Rent/Utilities Expense</td>
<td>20,101</td>
</tr>
<tr>
<td>Research</td>
<td>133</td>
</tr>
<tr>
<td>Salaries</td>
<td>192,950</td>
</tr>
<tr>
<td>Security/Janitorial</td>
<td>396</td>
</tr>
<tr>
<td>Stewardship/Board Expenses</td>
<td>331</td>
</tr>
<tr>
<td>Supplies</td>
<td>2,179</td>
</tr>
<tr>
<td>Telephone</td>
<td>3,600</td>
</tr>
<tr>
<td>Training/Subscriptions/Dues</td>
<td>1,695</td>
</tr>
<tr>
<td>Travel</td>
<td>154</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$416,281</td>
</tr>
</tbody>
</table>

Note: These financial statements do not include in-kind contributions of services or materials from 2009, which were valued at $13,355 and $5,897 respectively. They also do not include 2009 unrealized investment appreciation of $66,825.

Think New Mexico’s fundraising expense as a percentage of income in 2009 was 4.9%. Think New Mexico’s administrative overhead (“management and general”), as a percentage of income in 2009 was 5.9%.
# Financial Summary

Year Ended Dec. 31, 2009

## Balance Sheet

### Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>559,046</td>
</tr>
<tr>
<td>Endowment Funds</td>
<td>101,533</td>
</tr>
<tr>
<td>Grants Receivable</td>
<td>34,126</td>
</tr>
<tr>
<td>Investments</td>
<td>320,037</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>2,925</td>
</tr>
<tr>
<td>Property and Equipment, Net of Accumulated Depreciation</td>
<td>3,242</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$1,020,909</strong></td>
</tr>
</tbody>
</table>

### Liabilities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>0</td>
</tr>
<tr>
<td>Accrued Expenses</td>
<td>3,006</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$3,006</strong></td>
</tr>
</tbody>
</table>

### Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>822,872</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>195,031</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$1,017,903</strong></td>
</tr>
</tbody>
</table>

**Total Liabilities and Net Assets**  

$1,020,909

---

Source for pages 18–19: Financial Statements for the year ended December 31, 2009 and Think New Mexico’s IRS Form 990 for 2009. Independent auditors: Bishop and Loggains, LLC CPA.

---

Fruits and vegetables at the Santa Fe Farmer’s Market. Photo by Elizabeth Field.
FOUNDATION PARTNERS
(JANUARY 1, 2009—MAY 1, 2010)

The Abeles Foundation
The Arcadia Fund of the New Mexico Community Foundation
The Azalea Foundation
Bolene Charitable Trust
Brindle Foundation
Sidney & Sadie Cohen Foundation
Cudd Foundation
Delle Foundation
Feinberg Foundation, Inc.
The Foster Foundation, Inc.
Furth Family Foundation
Evelyn & Walter Haas Jr. Fund
Peter Hay Public Service Fund of the Santa Fe Community Foundation
Infinite Possibilities Gift Fund of the Santa Fe Community Foundation
W. K. Kellogg Foundation
LEF Foundation
The Livingry Fund of the Tides Foundation
Los Alamos National Laboratory Foundation
McCune Charitable Foundation

Messengers of Healing Winds Foundation
Marlene Nathan Meyerson Family Foundation
Nash Foundation
Roy R. & Marie S. Neuberger Foundation
New Society Fund
Oppenheimer Brothers Foundation
Para Los Ninos Fund of the Albuquerque Community Foundation
Proteus Foundation
Sage Fund of the Santa Fe Community Foundation
Santa Fe Community Foundation
SB Foundation
Scandia Foundation
Ronald M. Simon Family Foundation
The Solis-Cohen Spigel Family Foundation
The James H. Stone Foundation
Thornburg Charitable Foundation
Edith M. Timken Family Foundation
Doris Goodwin Walbridge Foundation, Inc.
Wallace Genetic Foundation
Witkin Family Fund

Fruits and vegetables for sale at the Santa Fe Farmer’s Market. Photo by Elizabeth Field.

Think New Mexico
**Individual Social Investors** (January 1, 2009 — May 1, 2010)

Anonymous (23)
Erik Aaboe
Thomas & Carol Aageson
Rick & Kathy Abeles
Ann N. Aceves
Richard Adam
Abigail Adler & Paul F. Abrams
Lewis Agnew
Mercedes M. Agogino
Rosemary & Enrique Aguilar
John B. Aidun & Joan M. Harris
Pamela & David Albin
Joseph Alcorn & Sylvia Wittels
Johnnie R. Aldrich
Ed Aldworth
Judith & Bill Alger
R. L. Algermissen
Catherine A. Allen
Charmay Allred
Linda & Carl Alongi
Tim & Lucia Amsden
Chilton & Judy Anderson
Keith Anderson & Barbara Lenssen
Clara Apodaca
Amber Archer
Laurie Archer & John Catron
Michael Armstrong
Meleah Artley
Michael Aster & Bobbi Lurie
Drs. Boudinot & Louise Abel Atterbury
Susan & Victor Austin
M. Carlota Baca
Robert Backer
David & Bonnie Baldwin
Carol & John Balkcom
Ronni & Jeff Ballowe
Tina L. Bandick
Keith Banks

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Laughlin & Rene Barker
Thomas & Laurie Barrow
Maggie & Charlie Batsel
Ann & Steve Baumgarn
Bill Beagen
John Becker
Stephen Becket & Wendy Brunish
Anne E. Beckett
Rachel Belash
Letty Belin & Doyne Farmer
Lisa & F. Gregg Bemis Jr.
Katharine B. Benham
Don & Judith Bennett
Mary Catherine & Bill Bennett
Reed & Melinda Benson
Robin Benson
Diane Alongi Berger
Robert & Lucinda Berglund
Susan & Lee Berk
R. Thomas & Paulette Berner
Daniel T. Berigan
Karen & Stephen Bershad
George & Joyce Berzins
Bruce R. Besser
Marylou & Bob Best
Yetta H. Bidegain
Paul & Ellen Biderman
John & Sarah Bienvenu
Dr. Kathleen Blake & Bob Ballance
Bronnie & Alan Blaugrund
Katherine Blauvelt
James F. Bleekey, Jr.
Gay S. Block & Rabbi Malka Drucker
Philip & Elizabeth Block
Tom & Anne Blog

Stuart Bluestone
Elsbeth G. Bobbs
Deborah Boldt
Bruce & Cynthia Bolene
Robert T. Booms
Candace Boulay
David & Dr. Erin Bouquin
Dr. Jeffrey Bowers
James Bradbury
Leann & Brad Bradbury
Bob Bradley
Helen & Richard Brandt
Jane & Sandy Brickner
Grace Brill & Dan Schwartz
Peter Brill
Emilie Brill-Duisberg
Oneida Brooks & Bradley Gummersall
Murray & Cindy Brot
Hamilton Brown & Martha Worthington
Dr. Harold & Norma Brown
Polly Brown
Bruce Brubaker
Cornelia Bryer & Herman Siegelaar
Ted Buchanan & Sally Corning
John & Barbara Buchen
Lynne & Jerry Buchen
David Buchholtz & Bridget Gavahan
Chris & Diane Buehe
David & Hannah Burling
Jane B. Cadwallader
Helen B. Cahn
Barbara Calef
The Honorable Chris & Carol Calvert
David & Shelly Campbell
Jacob Candelaria

What’s a “Social Investor?” We call our contributors “social investors” because we believe that nonprofits should be evaluated based on the social return they produce each year. For example, every $1 invested in Think New Mexico’s efforts to defeat the food tax over the last year yielded social dividends of over $163, since our budget was $419,104 and the food tax would have cost New Mexico families $68 million.
"Thank you for your endless perseverance in the name of all New Mexicans. Your hard work is appreciated, not only by me, but by all New Mexicans.”  Vida Trujillo, Socorro
Think New Mexico’s social investors come from eighty-nine communities across New Mexico.
Dave Gordon
MacDonnell Gordon
Ruth & Sandy Gottesman
Rita Grant
Marian H. Graves
George Greer & Requa Tolbert
Dr. Robert & Margaret Griffith
Mary & Barnett Guerant
Miles & Sylvia Gullingsrud
James M. Gustafson
Capt. Bruce Gustin
Elizabeth Gutierrez & Richard Schoegler
Dan Haft
Marianne Hale
Linda Hall
Charles F. Hammer
James Hammerberg
Grey Handy & Dianne DeLayo
Margaret & Don Hanson
Bill & Linda Hardy
Frank & Patricia Harlow
Jim Harrington
LaDonna Harris
Mary & Richard Harris
Wendell & Harriett Harris
Anna & Richard L. Harrison
John Hart & Carol Prins
Anna Jane Hays
Gary Hays
Michael L. Hays
Dick Heath
Lyn S. Hebert
Karen Heldmeyer
Emilie Heller-Rhys & John Heller
Barry Herskowitz & Colleen Carias
Susan Herter
Richard Hertz & Doris Meyer
Dr. Phillip A. & Jeri B. Hertzman
Pat Hester & Gene Tatum
Tom & Consuelo Hester
Donna Higdon
Marianne & Dennis Hill
Eileen Grevey Hillson & Dr. David C. Hillson
David A. & Lucía Hilton
Elizabeth Hinds
Sara Hiner
E. Franklin Hirsch
Stephen & Jane Hochberg
Sandra Hoffacker
Louis & Georgianna Hoffmann
Robert C. & Evonne M. Holder
David & Elizabeth Holland
Diana Honnell
Elberta Honstein
Elizabeth Hoobler
Jeffrey Howell & Bill Press
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Patrick Hubenthal
Julia Hunkins
David K. Ingalls
Billye Irión
Elaine & Brian Jacobs
Joel Jacobsen & Carla Beauchamp
Eric Sedillo Jeffries
Jessica Jerome
Thomas & Carlyn Jervis
Isabel & Sam Jewell
Bill & Denise Johnson
Hadley & Madeleine Johnson
Leith Johnson
Mariel Margery Johnson
Nalo & Jeremy Johnson
Sandia J. Johnston
John F. Jones
Mark & Lynn Jones
Hervey Juris & Leslie Nathanson
John & Alice Jurkens
Mr. & Mrs. Jeffrey Kahn
Julia Kalmus & Abe Lillard
Diane R. Karp
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David Kaufman & Elizabeth Jacobson
Janet & E. Donald Kaye
Bruce Keith PC
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Margaret I. Keller
William E. Keller
Karyn Kellerman
Fridolf & Linda Kellerup
Bill Kellie
Robert Khanlian
Barbara J. Kieffer
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Rich Klein
Stephen & Renee Klein
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Albert J. Koston
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Wood V. Lewis
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William Loeb
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Conchita L. Lopez
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Norman & Lindalee Maisel
Kathleen Maley & Steph Smith
Gayle & Marilyn Manges
Jeanne K. & Jim Manning
Michael D. Maremont
Think New Mexico's Individual Social Investors 1999–2009

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Jerry Marshak & Signe Bergman
Geoffrey & Janet Marshall
Marita Marshall
Jim & Beverly Martin
Candace Martinez
Steve Marvin
George Mattys
Morgan Maxwell, Jr.
Paula Maynes & Jeff McFall
Marnie & Bill McCarthy
Michael McGarrity
Michael McGonigle & Wendy Dunaway
James McGrath
David & Jane McGuire
Keith McInnes & Taryn Vian
Michael McKay
Steven D. McKee
Jean McKinney
Dorothy McKissick & Donald Brannan
Annmarie McLaughlin
George & Tiia McLaughlin
Ted McLaughlin
Joyce McLean
Matt McQueen
Saba McWilliams
Mark Medoff
David Mehman
Mr. & Mrs. Irving Meinrath
Dale & Ivan Melada
Joyce & Steve Melander-Dayton
Michael Melody & Bonnie Binkert
Dan Merians & Elizabeth Bradley
U.S. Senator Jeffrey A. Merkley & Mary Rose Sorteberg
Dick & Phyllis Metzler
Brent & Dawn Meyer
Donald & Barbara Meyer
Marlene Nathan Meyerson
Hazel, Bill, Kirsten Mickelson
Sim Middleton
Ellen & Dr. Roger Miller
Robert & Marjorie Miller-Engel
Louise T. Mills
Charles & Edwina Milner
Ralph Milnes
Drs. Philip & Karen Milstein
Sharon & John A. Mitchell
Carol Moldaw
John B. Mondragon
Andy Montgomery & Liz Lawrence
Peggy Montgomery Lunt
Donell & Lynne Moor
Ann Morgan
Shirley E. Morrison
Lara & Rabbi Ben Morrow
Frank L. Moschiano
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Virginia Mudd & Clifford Burke
Harriet P. Muffy
Mark Mumper
David Nathan & Rebecca L. Chaplan
Edgar & Ruth Nathan
Fred & Arlyn Nathan
Fran & Fred Nathan Sr.
Sara Nathan & Joel Kazis
Blair Naylor
Dr. David Neal & Alice Redmond-Neal
Laurence Nee
Lupe V. Neudecker
Sharon & Richard Neuman
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Patrick & Andrea Nicholson
Bill Niendorff
Vernon Nikkel
David Nochumson
Bruce Norman
Phyllis B. Norman
Faye & Chuck North
Katie & Jim Norton
Sarah Noss
Bob Nurock
John M. Nye
Michael J. O’Connell
Kathryn O’Keeffe
Rebecca Okun
James & Lynn Olson
Lisa & Eric Oppenheimer
George & Elise Packard
Dr. Richard & Jane Padberg

1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009
52 135 162 221 246 390 466 541 624 614 730

Total Contributions

500 400 300 200 100

1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009
Rita Padilla-Gutierrez
Dr. Michael & Sharon Palestine
Rachel & Adam Paley
Bruce Papier
Linda H. & James M. Parker
Connie & John Partridge
David & Gila Joy Pascale
Larry & Elizabeth Pearsall
Anna H. Pepper
Van L. Perkins
Michael & Eleanor Peters
Michael & Melissa Peterson
Roger & Marie Peterson
Evelyn Petschek
Karen Phillips
Julia M. Phillips &
John A. Connor
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Dr. Steve Pilon & Theresa Dunn
Neal Pitlch & Rhonda Loos
Carol & Ray Pittman
Russell & Jill Platt
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Laura Poch & Vin Walden
Stephen Pope & Maria Higuera
David H. Porter
Joy Price
Linda Prince
Lee F. Purcaro
Anthony Quay &
Cissy de LaVallee
Dr. Patrick G. & Stacy S. Quinn
Juno & Julia Raby
Jackie Rady
Mary Radnich
Robert Cooper Ramo &
Dr. Barry Ramo
Douglas Rankin &
William Ruggles
Melanie & Ed Ranney
Nancy Ranney &
The Honorable David Levi
Gary Don Reagan
Lois & Bud Redding
Jill Reichman & Michael Hare
Kathleen & Dr. Robert Reidy
Penny Taylor Rembe
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George M. Richmond
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Shelley Roberts & Dewey Moore
Thomas N. Roberts &
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Betsy & Steven Robeson
Connie & Steve Robinson
Homer Robinson & Lisa Zahren
Dave Rockwell
Larry & Alice Rodgers
Rosangela & James Rogers
Dr. Alan L. Rogers &
Jamie L. Gagan
Joel & Norma Rohwer
Vicente Romero
Rona & Richard Roob
Betty Ann Rose
Steve & Nancy Rose
Susan & Herbert Rosenthal
Jodie Rosner
Clifford Ross
Fred M. Rowe
Pamela Roy & Mark Winne
William & Barbara Rugg
Kathleen Runyan
Jack & Donna Rust
Nancy Rutland &
Mike Harbour
Celia & James Rutt
Sally Sabo
Anne Salzmann &
David McDonald
Frank Samperi
Roger C. & Barri Sanders
Stormy Sandquist
Dr. Fen & JoAnn Sartorius
Didier Saumon
Anne Sawyer
Alan Schechner
Birgitta & Klaus Scheele
Stephanie Schlanger &
Randy Bos
Jonathan & Claire Schneider
Beth & Richard Schnieders
Atheja M. Scholer
Carol & Rich Schrader
Beatrice & Martin Schultz
Michael Schultz
Kevin Schwanfelder
Nan Schwanfelder
Martha & David Schwartz
Susan & Richard Seligman
Betty Cobey Senescu
Rebecca Shankland
Harry & Payton Shapiro
Dr. Raphael Shapiro &
Angelina Vera
E. C. Sheeley
Abe & Marian Silver
Earnestine Simmons
Dr. Janet Simon
Steve Simon
dave & gale Simonson
The Honorable
Sarah M. Singleton
Bill & Amy Sisneros
Lawrence & Maryalice Sitney
Bruce A. Smith
Donald Smith & Lucy Crane
Forrest & Jean Smith
Dr. Fredrica & Paul Smith
Morgan & Julie Smith
Philip M. Smith
Susanah & Vernon Smith
Emil & Jaffa Spiro
Julia & David Stafford
Bob Stamm
Susan Steffy
Loren Stephens & Dana Miyosi
William M. Stewart
Susan & Carey Stickney
The Honorable Stephen &
Barbara Stoddard
Jan & Ralph Stone
Libby & George Stone
Suzanne Stone
George Strickland &
Anita Ogard
Karen Starnick &
Elizabeth Andrews
Hanna Sullivan
Michael & Esther Sutin
Glenn & Judy Swayne
Bill Swift
Doug & Century Swift
Stephanie Sylorak
Susan & Larry Tackman
William G. Tallman
Penelope Tarasuk & Kate Rindy
Janet Rodney Tarn
Nathaniel Tarn
Gretchen Taylor
Nancy & Stephen Tenbrink
Lorlee & Arnold Tenenbaum
G. Thada
Corliss Thalley
“Secretary Stewart Lee Udall was truly a great statesman and environmentalist. His life achievements are both admirable and inspiring. I am pleased to support the work of Think New Mexico as a way to continue the vision and work of Secretary Udall.” U. S. Senator Jeffrey A. Merkley (D-Oregon)

George M. Thomas
Kimberly W. Thomas
Caroline & Fred Thompson
Chad C. Thompson
Joe & Lois Thompson
Garrett Thornburg & Catherine Oppenheimer
Martin & Laura Threet
William Allen Thurwachter & Donna M. Viera
Marty Timken
Dallas Timmons
Robert B. Trapp
Dr. Michael Treitler
Lynn, Craig & Rachel Trojahn
Art Trujillo
Mary Lou Trujillo
Dr. John Tyson
E. H. & Helen Uhlenhuth
Andrew Ungerleider & Gay Dillingham
Maria Laverde Urrutia
Andrea & Adam Usdan
Bernard & Josephine Van der Hoeven
Bert Van Dorn
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Joan & Dr. Cliff Vernick
Zenia Victor & Gaylon Duke
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Harold & Margaret Waters
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Elaine M. Williams
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Don Winkelmann
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Nancy Meem Wirth
Herman N. Wisenteiner
Ruth E. Wiser
Jane Wishner & Robert Rosenberg
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Carol & Chris Witze
Fox Wood
Thomas Worbetz
Jerold & Joyce Wulf
Hessel & Patricia Contreras Yntema
Jane & Daniel Yohalem
Barrett J. Zlotoff
Claire Zoeller

Gifts in Memory of:

SARAH LYNNE BUCHEN
John & Barbara Buchen
Lynne & Jerry Buchen
Dr. Elizabeth Hinds
Fred & Arlyn Nathan
Roberta Cooper Ramo & Dr. Barry Ramo

JACK & GLORIA CANDELARIA
Jacob Candelaria

KEITH A. KELLUM
Sharon & Richard Neuman

GOVERNOR BRUCE KING
Martin & Laura Threet

DR. JAMES E. LOUCKS
John & Barbara Buchen
Lynne Loucks Buchen & Jerry Buchen
Margaret & Don Hanson
Harriet P. Muffy
Fred & Arlyn Nathan
Connie & John Partridge
Stephen & Barbara Stoddard
Dulcenia S. Wilder

DR. JAMES & BETTY JO LOUCKS
Fox Wood

STEWART L. UDALL
Anonymous
Paul Bardacke & Lisa Enfield
Paul & Ellen Biderman
Stuart Bluestone
Morgan Maxwell, Jr.
U.S. Senator Jeffrey A. Merkley & Mary Rose Sorteberg
Donald & Barbara Meyer
Fran & Fred Nathan, Sr.
Fred & Arlyn Nathan
Doug & Jane Swift
Gifts in Honor of:

GERZAIN CHAVEZ & GRACE NADELL, JUDITH LYNN MORROW, LINDA & JIM ROSS, KRISTINE PARKE, MARIANN BREGIN
Dr. Fen & JoAnn Sartorius

FRED & ARLYN NATHAN
Andy Montgomery & Liz Lawrence

FRED NATHAN
Anonymous
Hervey Juris & Leslie Nathanson

JAMES W. NORTON
Nash Foundation

PETER SOCRATES
Sandra Hoffacker

LORALEE & ARNOLD TENENBAUM’S 50TH ANNIVERSARY
Anonymous

ROBERT TRAPP
Anonymous

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Bank of Albuquerque
Bank of America
Bellas Artes LTD.
Bode's Mercantile, Inc.
Brownstein Hyatt Farber Schreck
CAC Inc.
Cid’s Food Market
Cliff’s Amusement Park
Day & Zimmermann/SOC Los Alamos
Dessauer Building Co.
El Gancho
Harry’s Roadhouse
Horn Distributing Co., Inc.
Eric Sedillo Jeffries LLC
Kaiserman Group, LP
Bruce Keith PC
Lamb Consulting, Inc.
Michael W. Lilley, PA
Los Alamos National Bank
Los Alamos National Security LLC
Thomas E. Luebben PC
Rio Grande Sun
Santa Fe Permaculture, Inc.
Sarcon Construction
Sun Co., Inc.
Wagner Valuation & Financial
Wordswork/Karen Farrell

In-Kind Donors

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Jonas Skardis
Geraint Smith
Mike Sutin
Grant Taylor
Thornburg
Investment Management
Valdes Custom Framing

Photo by Alex Candelaria Sedillos.
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Jerry Buchen
Kathy Costa
Eliot Fisher
Mary Grathwol
Miriam Hill
Esther Jones
Willa Kaufman
Sue Land
Gerry McKinney
Arielle Nathan
Fran Nathan
Kate, Kimberly
& Michael Segura
Helen Wagner
Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it is the only thing that ever has. – Margaret Mead