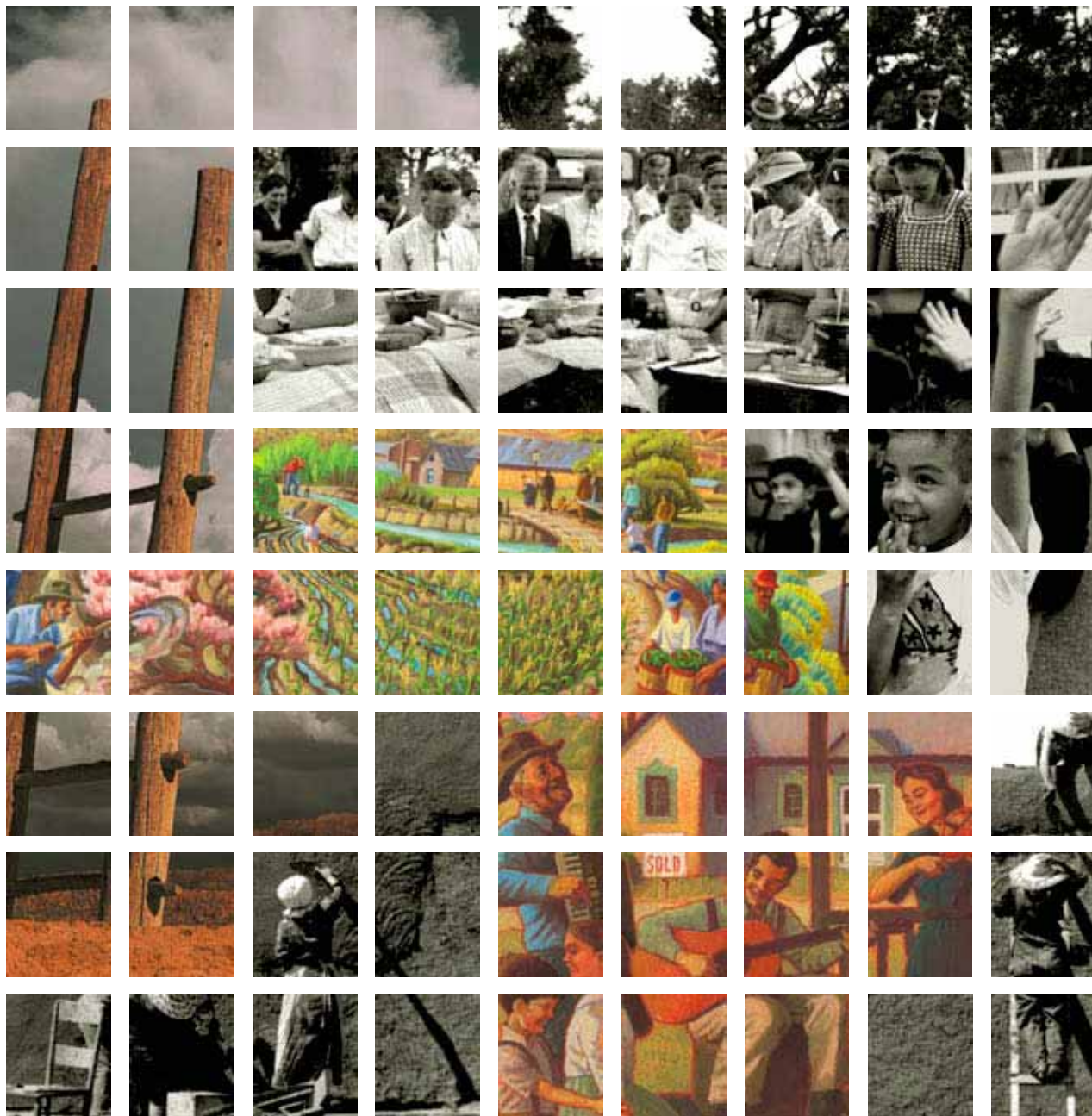


2008 Annual Report

THINK NEW MEXICO[®]

A Results-Oriented Think Tank Serving New Mexicans



**THINK NEW MEXICO'S
10TH ANNIVERSARY**

Front Cover

The front cover depicts a montage of images from Think New Mexico's first ten years, illustrating our policy victories on full-day kindergarten, the food tax repeal, the Strategic Water Reserve, Individual Development accounts, lottery scholarship reform, and title insurance reform.

Acknowledgments

We wish to acknowledge the *Albuquerque Journal*, the *Alamogordo Daily News*, the Associated Press, the *Hobbs News-Sun*, the *Rio Grande Sun*, the *Santa Fe New Mexican*, syndicated columnist Jay Miller, and cartoonist Jonathan Richards for allowing us to reprint the excerpts of articles and editorial cartoon that appear in the annual report. In addition, we wish to thank artists Lisa Bemis, Russ Ball, Greg Tucker, Jim Vogel, and the New Mexico Museum of Art for the artwork used in the cover montage, and photographers Richard C. Fisher, Alex Candelaria Sedillos, Geraint Smith, and Don Usner, as well as Kim Jew Photographers, the Library of Congress, the New Mexico Public School Facilities Authority, and the University of New Mexico Press for their permission to reprint the photographs that appear throughout this annual report. Permission does not imply endorsement.

About the Paper in this Report

The paper used to print this report satisfies the sourcing requirements of the sustainable forestry initiative program and contains at least 10% recycled fibers.



1227 Paseo de Peralta Santa Fe, New Mexico 87501

Telephone 505 992.1315

Fax 505 992.1314

E-mail info@thinknewmexico.org

Web www.thinknewmexico.org

Copyright © 2009 by Think New Mexico

Think® and Think New Mexico® are registered marks with the U.S. Patent and Trademark Office.

Design

Kristina Gray Fisher

Design Consultant and Cover Design

Arlyn Eve Nathan

Pre-Press

Peter Ellzey

Printer

Paper Tiger

Distribution

Frank Gonzales and
David Casados

Production Manager

Lynne Loucks Buchen



About Think New Mexico

Think New Mexico is a results-oriented think tank serving the citizens of New Mexico. Our mission is to improve the quality of life for all New Mexicans, especially working low and middle income families. We fulfill this mission by educating the public, the media, and policymakers about some of the most serious problems facing New Mexico and by developing and advocating for effective, comprehensive, sustainable solutions to those problems.

Our approach is to perform and publish sound, nonpartisan, independent research. Unlike many think tanks, Think New Mexico does not subscribe to any particular ideology. Instead, because New Mexico is at or near the bottom of so many national rankings, our focus is on promoting workable solutions.

Consistent with our nonpartisan approach, Think New Mexico's board is composed of Democrats, Independents, and Republicans. They are statesmen and stateswomen, who have no agenda other than to see New Mexico succeed. They are also our brain trust.

Think New Mexico began its operations on January 1, 1999. It is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code. In order to maintain its independence, Think New Mexico does not accept state government funding. However, contributions from individuals, businesses, and foundations are welcomed, encouraged and tax-deductible.

Results

As a results-oriented think tank, Think New Mexico measures its success based on changes in law we help to achieve. Our results include:

- making full-day kindergarten accessible to every child in New Mexico
- repealing the state's regressive tax on food
- creating a Strategic Water Reserve to protect and restore New Mexico's rivers
- establishing New Mexico's first state-supported Individual Development Accounts to alleviate the state's persistent poverty
- redirecting millions of dollars a year out of the state lottery's excessive operating costs and into full-tuition college scholarships
- reforming title insurance to lower closing costs for homebuyers and homeowners who refinance their mortgages

Community picnic in Pie Town, New Mexico, 1940. Photo by Russell Lee.

Think New Mexico's Board of Directors

Clara Apodaca, a native of Las Cruces, was First Lady of New Mexico from 1975–1978. She served as New Mexico's Secretary of Cultural Affairs and as senior advisor to the U.S. Department of the Treasury during the Clinton administration. Clara is President and CEO of the National Hispanic Cultural Center Foundation.



Edward Archuleta, a 13th generation New Mexican, is a consultant and activist on issues including responsible land-use planning, growth management, and sustainable development. Edward previously served as the top assistant to former New Mexico Secretary of State Stephanie Gonzales.



Paul Bardacke served as Attorney General of New Mexico from 1983–1986. Paul was Chairman of Bill Richardson's successful gubernatorial campaigns. He is a Fellow in the American College of Trial Lawyers. Paul currently handles complex commercial litigation and mediation with the firm of Sutin, Thayer and Browne.



David Buchholtz has advised more than a dozen Governors and Cabinet Secretaries of Economic Development on fiscal matters. David has served as Chairman of the Association of Commerce and Industry. He is the senior member of the New Mexico office of Brownstein Hyatt Farber Schreck.



Garrey Carruthers served as Governor of New Mexico from 1987–1990. Garrey is Dean of New Mexico State University's College of Business, and was formerly President and CEO of Cimarron Health Plan. He serves on the board of the Arrowhead economic development center in Las Cruces, as well as a number of other corporate and public boards.



Dr. F. Chris Garcia is a former President of the University of New Mexico and is currently a Distinguished Professor Emeritus of Political Science. He is the co-author of, among other books, *Hispanics and the U.S. Political System* and *Governing New Mexico*. Dr. Garcia recently received the Governor's Distinguished Public Service Award.





LaDonna Harris is Chair of the Board and Founder of Americans for Indian Opportunity. She is also a founder of the National Women's Political Caucus. LaDonna was a leader in the effort to return the Taos Blue Lake to Taos Pueblo. She is an enrolled member of the Comanche Nation.



Susan Herter served as Chief of Staff to Vice President Nelson Rockefeller and was appointed to the President's Commission on White House Fellows by Presidents Carter and Reagan. Susan was a founding board member of Common Cause, the North American Institute, and the New Mexico Community Foundation, where she also served as president.



Edward Lujan is the former CEO of Manuel Lujan Agencies, the largest privately owned insurance agency in New Mexico. Ed is a former Chairman of the National Hispanic Cultural Center of New Mexico, the Republican Party of New Mexico, and the New Mexico Economic Development Commission.



Fred Nathan founded Think New Mexico and is its Executive Director. Fred served as Special Counsel to New Mexico Attorney General Tom Udall. In that capacity, he was the architect of several successful legislative initiatives and was in charge of New Mexico's lawsuit against the tobacco industry.



Roberta Cooper Ramo is the first woman elected President of the American Bar Association and the American Law Institute. Roberta served on the State Board of Finance and is a former President of the Board of Regents of the University of New Mexico. She is a shareholder in the Modrall law firm and serves on many national boards.



Stewart Udall served as Secretary of the Interior under Presidents Kennedy and Johnson. Prior to that, Stewart served three terms in Congress. He is the author of *The Quiet Crisis* (1963) that tells the story of humankind's stewardship over the planet's resources, and *To the Inland Empire: Coronado and Our Spanish Legacy* (1987) which celebrates Hispanic contributions to our history.

Dear New Mexican:

A lot has changed in the decade since Think New Mexico was founded. For starters, my wife, Arlyn, is grateful that I have moved Think New Mexico's office out of our bedroom and that I am now earning a salary.

But many things have not changed. One constant over the past decade has been our mission, which continues to be to advance New Mexico in some of those national rankings where New Mexico is currently at or near the bottom.

Think New Mexico's most recent accomplishment in this regard is our title insurance reform legislation, which was signed into law in April by Governor Richardson. Last year, our proposal for title insurance reform was so controversial (because of the extraordinary political power of our opponents) that we could not even get the bill introduced. This year, with the help of Speaker Ben Lujan, it passed unanimously and will now make title insurance more affordable for New Mexicans who buy a home or refinance a mortgage.

Like the food tax repeal and the Strategic Water Reserve, title insurance reform was a multi-year effort with its share of setbacks. As they say in the West, "what matters is not whether you get knocked down, but whether you get back up." My colleagues, Kristina Fisher and Lynne Buchen, regularly demonstrate this sort of resilience.

Another constant over the past decade has been the remarkable people who populate Think New Mexico's board and lend us their wisdom as well as their good reputations. We call Think New Mexico's board our "brain trust," and they deserve much of the credit for our success.

Finally, the most important constant has been those thoughtful and generous souls whose investments have built Think New Mexico. Their ranks have grown from 52 in 1999 to 614 in 2008. Think New Mexico now has supporters in 107 of New Mexico's 112 legislative districts and 27 of New Mexico's 33 counties. (There is a special prize awaiting the first person from Harding County, population 810, to join our ranks.) Because of you, Think New Mexico has become a more permanent part of New Mexico's landscape over the past decade.

Fred Nathan

Fred Nathan May 15, 2009



Think New Mexico's staff and board with Governor Bill Richardson at the signing of the food tax repeal legislation in 2004. Photo by Don Usner.



Dear Friend of Think New Mexico:

Think New Mexico was founded a short decade ago with the simple idea that an independent, results-oriented think tank could help to improve New Mexico's quality of life.

Solving one problem at a time, Think New Mexico has succeeded by draining the politics out of partisan debates and placing the focus instead on developing effective, sustainable solutions and then working tenaciously to transform those solutions into landmark laws.

These landmark laws benefit New Mexicans every day when they buy groceries, purchase a home, or refinance a mortgage.

They benefit every full-day kindergarten student in New Mexico and every college student on a lottery scholarship.

Think New Mexico often speaks for those who are most vulnerable and who have little or no voice in the political process. For example, its campaign to establish a Strategic Water Reserve keeps water in New Mexico's rivers, while Think New Mexico's campaign to create publicly funded Individual Development Accounts helps low-income New Mexicans save to start a micro-enterprise, buy a first home, or go to college.

Think New Mexico is the only organization of its kind in New Mexico and it is critically important to the state's future. That is why we are so proud to have served on the Board since Think New Mexico's inception in 1999.

We look forward to another decade of challenging the vested interests on behalf of everyday New Mexicans. To make that possible, Think New Mexico relies on people like you to make a social investment in this unique cause. Please send a check in the conveniently enclosed yellow reply envelope today and visit Think New Mexico's website www.thinknewmexico.org to learn about how you can become more involved.

Stewart L. Udall

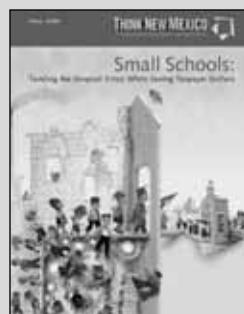
Former Secretary of the Interior

Garrey Carruthers

Former New Mexico Governor

SMALLER SCHOOLS 2008 – PRESENT

Think New Mexico's most recent initiative is focused on incentivizing the state to build smaller schools. Smaller schools tend to have higher graduation rates, less student alienation and violence, and higher levels of satisfaction among students, parents, principals, and teachers. Yet today, two-thirds of New Mexico's ninth graders enter high schools of more than 1,000 students, and one-third enter high schools with more than 2,000. In 2009, the Senate passed Think New Mexico's smaller schools legislation 28–11, but it ran out of time in the House. We will continue our work to get this reform enacted over the next year.



THE SANTA FE NEW MEXICAN

Friday, October 17, 2008

William W. Waters,
Editorial Page Editor

Robert Dean,
Managing Editor

Smaller high schools? Yes, come to Think of it

For an idea that's supposed to be from a think tank, this one seems like a no-brainer:

Kids who go to smaller high schools tend to get a better education than the ones herded into huge ones.

Who would argue with that, other than the thankfully rare parents who want their budding Denver Bronco in the biggest scholastic athletic league possible so the professional scouts will come watch him break other kids apart?

Few academic experts favor the 4,000-student campuses where education is dehumanized, where crime thrives and where, on graduation day, total strangers form a cue that takes hours for them to be handed their diplomas?

But just in case some bigger-is-better lobbyist lies in wait to mug school reformers with smaller campuses in mind, Think New Mexico has compiled tons of research to support a case it's planning to present to the next Legislature for more manageable schools.

Think is a nonpartisan public-policy operation that isn't content to just issue reports and hope someone official acts on them. Its projects have their own goals — getting laws passed, gaining legislative appropriations and putting ideas to work.

Among its accomplishments during the decade since it was founded:

- ◆ Making full-day kindergarten available to all our state's kids.
- ◆ Repealing the state sales tax on food.
- ◆ Creating a strategic water reserve to protect our rivers.
- ◆ Reducing the state lottery's operating costs so more money goes into college scholarships.

Still to be achieved is title-insurance reform, and that's on the group's agenda for the next Legislature.

But its latest annual crusade is for school-district planning that won't include the kind of mega-high schools now on the drawing boards in Albuquerque.

Among other things, says Think, the big schools are dropout factories — and in New Mexico, more than in many other parts of the country — dropouts remain a serious problem. According to its figures, barely more than half our state's freshmen make it to graduation.

For that, our state's taxpayers foot big bills — socially and economically. So, say the Thinkers, the Legislature should reduce the matching funds it issues for school buildings to high schools no bigger than 900; 225 per grade.

Think New Mexico has crunched all kinds of numbers to justify a fresh focus on smaller schools — and to shred the myth that bigger schools are cheaper on a per-pupil basis. And the group has lined up loads of expert witnesses and supporting organizations. It also has looked into the facilities that go with mega-schools — auditoriums, gymnasiums, athletic fields, libraries and such — and offers suggestions as to where kids from smaller schools could find such accommodations.

What about the big schools already standing? Think has looked around the country, and come up with ideas for schools within schools; something already being tried here in Santa Fe. Further refinements might come from the group's research.

Our senators and representatives should pay close attention to Think New Mexico's latest work. Its Web site, by the way, is www.thinknewmexico.org.



FUTURE

Coalition in Support of Smaller Schools

GOVERNMENT

Barbara Richardson, First Lady of New Mexico
Senator Cynthia Nava (D-Gadsden),
Chairwoman of the Senate Education Committee
Senator Sue Wilson Beffort (R-Albuquerque),
Ranking Republican on the Senate Finance Committee

NATIONAL EDUCATION REFORM ORGANIZATIONS

Coalition of Essential Schools
Rural School & Community Trust

NEW MEXICO EDUCATION ORGANIZATIONS

Center for the Education & Study of Diverse Populations,
Highlands University
ENLACE (Engaging Latino Communities in Education)
National Education Association of New Mexico (NEA-NM)
New Mexico Coalition of Charter Schools
Re:Learning New Mexico

LOCAL EDUCATION EXPERTS

Michael Anderson, Dean of Education, Highlands
Wynn M. Egginton, Director, College of Education, NMSU
Vi Flores, Former Dean of Education, University of New Mexico
Tony Monfiletto, Education Reformer
Dan Salzwedel, Former Head, New Mexico Activities Association

BUSINESS

African American Chamber of Commerce of New Mexico
New Voice of Business
Santa Fe Alliance

CIVIC & PUBLIC INTEREST

American Association of University Women (AAUW)
New Mexico Conference of Catholic Bishops
Conservation Voters New Mexico
Earth Care International
Farm to Table
New Mexico Forum for Youth
New Mexico Public Health Association
Rio Grande Foundation
Santa Fe Community Foundation
St. Joseph Community Health

EDITORIAL ENDORSEMENTS

Albuquerque Journal
Santa Fe New Mexican

Groundbreaking for Columbus Elementary School in Deming, New Mexico, 2007. Photo courtesy of the NM Public School Facilities Authority.

On April 3, 2009, Governor Richardson signed Think New Mexico's title insurance reforms into law, capping a two-year effort that began with the publication of our report, "The Secret Story Behind New Mexico's Title Insurance Law, How it Harms Working Families, and How We Can Fix It." The new law will substantially lower the cost of title insurance for homebuyers and homeowners who buy new title insurance policies when they refinance their mortgages. With an average of more than 100,000 title insurance policies sold each year in New Mexico, this landmark law will result in millions of dollars in savings for New Mexico families.



News-Sun

April 4, 2009

JAL EUNICE HOBBS LOVINGTON TATUM SEMINOLE DENVER CITY

Richardson signs title insurance overhaul bill

SANTA FE (AP) — New Mexicans should be able to save money in closing costs when they buy a home or refinance their house under legislation Gov. Bill Richardson signed into law on Friday.

The new law overhauls the state's title insurance system to provide for price competition in rates, starting in July.

Richardson said the reform measure "means homebuyers will be able to shop for less expensive title insurance rates."

"It puts money into pockets of New Mexicans who purchase and refinance homes," Richardson said at a news conference.

Title insurance is part of the closing costs people pay when buying or refinancing a home. The insurance offers protection against losses if there's a problem with the property's ownership records.

Under the current system, the superintendent of insurance sets a uniform rate that title insurance companies must charge in New Mexico.

With the changes in law

approved by the Legislature, the state will establish a price ceiling for title insurance. Insurers can charge a lower rate in individual counties if it's approved by the superintendent of insurance, who heads the insurance division in the Public Regulation Commission. It's voluntary that insurers offer lower rates.

"It's going to be very beneficial for consumers," said House Speaker Ben Lujan, D-Santa Fe, who sponsored the legislation.

Mortgage rates are low across the nation, and supporters of the law said the title insurance overhaul offered another incentive for people to refinance or buy a home — potentially helping the New Mexico housing market and economy.

"We think this bill is a modest state-level stimulus for homebuyers and homeowners," said Fred Nathan, executive director of Think New Mexico.

The Santa Fe-based independent think tank published a report in 2007 that advocated price competition in the title insurance market and estimated consumers could save millions of dollars. New Mexico,

Florida and Texas are the only states in which the government determines the price for title insurance.

Other provisions of the new law:

- A listing of title insurance rates will be available to the public through the PRC. Supporters say the information can be posted on the regulator's Web site.

- Larger discounts on title insurance policies for homeowners refinancing their loans. Those provisions will take effect in May. Currently, no discount is available to someone who refinances more than 10 years after buying a home. The legislation provides for at least a 20 percent discount for a refinance between 10 years and 20 years after a home was purchased. At least a 60 percent discount will be provided for a home refinancing within three years.

- Title insurance agents can retain at least 80 percent of gross premiums as commissions. The remainder goes to the insurer. Starting in July, agents can get 81 percent of the price paid for the insurance.



APRIL 3, 2009 Governor Bill Richardson signs Think New Mexico's title insurance reform legislation into law in the Governor's Conference Room at the Roundhouse. Top row (L-R): Kristina G. Fisher, Associate Director of Think New Mexico; Regis Pecos, Chief of Staff to Speaker Ben Lujan. Bottom row (L-R): Speaker of the House Ben Lujan; Fred Nathan, Executive Director of Think New Mexico; Governor Bill Richardson. Photo by Richard C. Fisher.

FULL-DAY KINDERGARTEN 1999–2000

Think New Mexico's inaugural project set out to make full-day kindergarten accessible to every child in the state—replacing two and half hour “half-day” programs. We won passage of our landmark law in 2000, and over 26,000 children now benefit from the full-day classes each year. The initial assessments have shown that over 95% of the students advancing from full-day kindergarten are ready to learn how to read, and many are already reading.



THE SANTA FE NEW MEXICAN

Saturday, March 11, 2000

William W. Waters,
Editorial Page Editor

Robert Dean,
Managing Editor

Credit all around for full-day kindergarten

In a terrestrial setting plagued by inability at educational achievement, New Mexicans are seeing something of a celestial convergence:

A Republican governor and a Democratic legislature, who rarely agree on the time of day, have come together to approve full-day kindergarten for all our state's school districts.

It might not happen immediately; the bill approved in the recent legislative session, then signed by Gov. Gary Johnson, calls for “phasing in” full-day classes — voluntary to our state's parents.

Given the huge cost of providing classrooms, teachers, transportation and equipment for all our state's five-year-olds, and the time it might take to build new rooms in some locales, “phasing in” might make some sense — although every year's delay does damage to those youngsters' future.

Meanwhile, the mere approval of such an important educational and social step is cause for celebration — and salutes to all who made it happen.

The brains behind this campaign is the aptly, if awkwardly, named Think New Mexico. It's one of those public-policy research institutions often called “think tanks.”

But while most of its counterparts limit their work to the cerebral, Think New Mexico was founded last year to develop ideas *and* put them to work.

It's a bipartisan group; boardmembers are Frank Ortiz, Stewart Udall, Garrey Carruthers, LaDonna Harris, Roberta Cooper Ramo, Paul Bardacke, Rebecca Koch, David Buchholtz, Elizabeth Gutierrez, Edward Archuleta and Fred Nathan. Nathan, who served as special counsel to then-Attorney General Tom Udall, is founder and executive director; Carol Romero-Wirth is assistant director, and Susan Fleischmann is the financial officer.

That's it: a small staff, an eminent board.

To Think's way of thinking, there was no better way to begin educational reform than to start where our state's public education does: kindergarten.

It's where kids learn to learn, and learn to get along with others, yet half-day sessions barely give kids time to take off their coats before they're on the way back home.

Selling our legislators on all-day sessions was easy; the hard part was convincing them that the state could afford it.

So Think prepared a report replete with suggestions where our senators and representatives could cut government spending in relatively painless form, thus pay for full-scale kindergarten with minimal damage to the budget.

Those suggestions have yet to be followed — but a big majority of our legislators nonetheless recognized the wisdom of instituting full-day kindergarten.

They were prompted from all sides: Think had gained the support of the state Association of Commerce and Industry, the Hispano Chamber of Commerce, the Greater Albuquerque Chamber of Commerce and the government-affairs committee of the Economic Forum, all influential at the Roundhouse.

When the bill got to Gov. Johnson, he set aside his misgivings about public education and signed the bill. It's a move he should be proud he made — and for which generations of New Mexicans will thank him.

For Think New Mexico, it was an auspicious beginning; staff and boardmembers already are at work on new initiatives for a better New Mexico — and on the difficult job of fund raising to keep the institution going.

The group drew generous support for its founding — from such stalwart community-support organizations as the McCune Charitable Foundation, the Frost Foundation, the Azalea Foundation, the Cudd Foundation, the M.A. Healy Foundation, the Edith Timken Family Foundation, St. Vincent Hospital, the Kids Fund established by author Judy Blume, and Santa Feans Gay and Andrew Ungerleider, who obtained a large grant from a foundation with which they are involved.

This is truly effective philanthropy; an eye-opening example of private generosity filling a gap in public-service initiative. Contributors to Think New Mexico obviously were putting their confidence in a group of proven performers. It was well placed.



In 2001, New Mexico was one of only a handful of states that continued to tax groceries. This regressive tax had been imposed as a temporary, emergency measure to increase revenues during the Great Depression, but it continued to burden New Mexico families seven decades later. After a three-year fight, the legislature passed and the governor signed a law repealing New Mexico's food tax. Only Alabama and Mississippi continue to fully tax food.



FRIDAY, DEC. 24, 2004

STATE NEWS

BLVDOSO NEWS • PAGE 3B

“Anti-family” food tax eliminated starting Jan. 1

BY WALTER RUBEL
SANTA FE BUREAU CHIEF

A new tax law that will eliminate the gross receipts tax on food while boosting taxes on other items takes effect the first of the year.

Fred Nathan, executive director of Think New Mexico, a public policy group that helped spearhead the effort to end the food tax, said the tax was especially hard on large families.

“It’s a very regressive tax that harms working families,” Nathan said. “And, the larger your family, the more mouths to feed, the more groceries you buy, the more taxes you pay. So it’s truly an anti-family tax.”

Allen Sanchez, executive director of the New Mexico Catholic Conference, said the bill will help the “working poor,” those who are making just enough that they don’t qualify for

food stamps.

Sanchez said he became convinced of the need to support the bill when he was waiting in a checkout line at Wal-Mart. In front of him were a mother, a teen-age daughter and younger child. When the final item was scanned, they didn’t have enough money to pay the bill. The daughter, who had been adding up the cost of each item as it went into the cart, had forgotten to include the tax, Sanchez said.

“They ended up having to take a box of Cream of Wheat and a frozen pizza out of the cart,” Sanchez said. “If the food tax hadn’t been there, that food would have stayed in the cart. That really brought it home to me. That food needed to stay in the cart.”

The state instituted a sales tax in 1933 to make up for the decline in property tax revenue caused by the Great Depression, Nathan said.

“In the statute, it says it’s a temporary measure. It’s also an emergency measure, basically to keep the schools open,” he said. “That emergency, the Great Depression, ended more than six decades ago. But the food tax has endured.”

Senate Minority Whip Lee Rawson, Las Cruces, said one of the benefits of the new law is that it will stop people in towns like Las Cruces and Farmington from making the short drive across the state border to purchase tax-free groceries.

“We have people who go down on a weekly basis to El Paso with their ice chests because they’re saving 6 1/2 percent. That’s a significant savings,” he said. “And while they’re there, they may see a movie or go out to dinner. I think taking the tax off will be a significant benefit to the economies in the border communities.”

Think New Mexico's 2003 policy report proposed the creation of a Strategic Water Reserve: a pool of publicly held instream water rights dedicated to keeping New Mexico's rivers flowing to meet the needs of river-dependent endangered species and fulfill our water delivery obligations to other states. Since the legislation establishing the Reserve was enacted in 2005, millions of dollars have been appropriated to acquire water rights to keep New Mexico's rivers flowing, and initial acquisitions have been made to benefit endangered species on the Pecos and Rio Grande rivers.



ALBUQUERQUE JOURNAL

THURSDAY MORNING, MARCH 17, 2005

Senate Embraces Water Reserve

Bill Would Let State Buy Rights

BY TANIA SOUSSAN
Journal Staff Writer

New Mexico could establish a pool of state-owned water rights to help endangered species and to meet water delivery obligations to other states under a measure sent to Gov. Bill Richardson.

The Senate voted unanimously Tuesday to approve the "strategic water reserve" bill (HB 195).

The proposal would allow the Interstate Stream Commission to lease or purchase water rights from willing sellers, obtain rights to store water and accept donations of water rights. However, the commission would be prohibited from acquiring water rights from acequias.

"It's just kind of another tool in the kit of the state engineer and Interstate Stream Commission," bill sponsor Rep. Joe Stell, D-Carlsbad, said Wednesday.

Richardson, who supports the measure, has included an initial appropriation of \$4 million for the program in his capital outlay plan this year.

HB 195 would allow the Interstate Stream Commission to lease or purchase water rights from willing sellers, obtain rights to store water and accept donations of water rights.

State Engineer John D'Antonio said the water reserve would help protect New Mexico water users from the threat of the federal government taking water to meet Endangered Species Act requirements.

"The passage of this bill is a big bipartisan victory for New Mexico's rivers and the communities that depend on them," said Fred Nathan, executive director of Think New Mexico, a think tank that called for a water reserve in a 2003 report.

"The Strategic Water Reserve will help New Mexico proactively resolve our water conflicts before they become as contentious as the silvery minnow lawsuit or as expensive as the Pecos River settlement," he said.

The need to provide water for the endangered Rio Grande minnow during the drought sparked fights between environmentalists, farmers, cities and others.

On the Pecos, the state needs about \$30 million this year to retire water rights and ensure New Mexico meets its compact delivery obligations to Texas. If that money doesn't come from other legislative appropriations, the Strategic Water Reserve might be able to help, Stell said.

But he said legislators need to look farther ahead to deal with New Mexico's growing struggles to get water to places it's needed, such as Santa Fe and Ruidoso Downs.

"The signs and the warnings are all there," he said. "It's just that the Legislature is a slow-moving organization."

The bill is supported by business and environmental groups and by rural and urban interests, including the Association of Commerce and Industry, the Sierra Club, the New Mexico Rural Water Association and the New Mexico Municipal League.



New Mexico consistently ranks at the top of the nation for families living in poverty. In 2005, Think New Mexico proposed to expand access to Individual Development Accounts, matched savings accounts and financial literacy classes where working families can learn how to save for education, homeownership, or starting a microenterprise. Our legislation was enacted in 2006 with an initial appropriation of \$1.5 million and recurring funding of \$250,000 a year to make IDAs available to families across New Mexico.

Consider This Savings Plan

Here's something to Think about, New Mexico, before your legislators get together in January and start spending your money on their pet projects.

If you saved \$10 a month at the end of one year you'd have \$124 if you put it in a simple savings account earning 3 percent interest. Continue contributing for a second year and your \$124 would grow to about \$256.

Now imagine someone else matching your \$10 investment every month and it grows interest. You would double your \$256 in two years. If Think New Mexico has its way, the lowest income New Mexicans would have the opportunity to have their savings matched by the state in an Individual Development Account.

Think New Mexico is a group of concerned citizens from all over the state who brain storm ideas, pick a major concern, plot an attack plan and then go after the politicians like ants picking a bone clean. They're organized, intelligent, media savvy, have the average New Mexican in mind and don't mind tackling tough issues from which most people would shrink.

Its director Fred Nathan spearheaded getting full-day kindergarten implemented. Think New Mexico brought shifting food tax to tobacco the year before Bill Richardson carried the flag and called it his own.

Now they want to help New Mexicans save. A simple idea in one of the richest countries in the world, yet some of the poorest savers. Think's idea is to use state funds to match lower income savers' deposits. These Individual Development Accounts have worked in 15 states, with varying degrees of participation and success.

New Mexico passed an Individual Development Act in 2003 allowing these unique accounts to be established, but they're funded by private sources, and are therefore limited in scope. Using state dollars would be a giant step in the right direction.

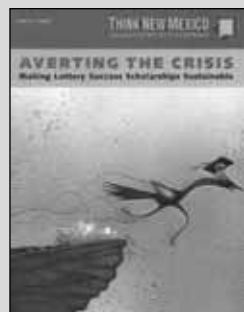
This is a viable option for those who are barely getting by to save some money, set some goals and make some plans. Think New Mexico deserves a listen on this.



November 10, 2005

LOTTERY SCHOLARSHIP REFORM 2006-2007

New Mexico's lottery scholarships have sent more than 40,000 of our best students to college. However, in 2006, the scholarship fund was projected to face an \$18 million deficit by 2011. Think New Mexico proposed to reduce the operating costs of the lottery and redirect the savings to the scholarship fund. Our legislation guaranteeing the scholarship fund at least 30% of the lottery revenues was enacted in 2007 and resulted in the lottery re-bidding its sole-source contract for online games, yielding savings of \$35 million over the next seven years. The lottery is now delivering an additional \$9 million a year to full-tuition college scholarships.



Alamogordo DAILY NEWS

Think New Mexico helps foster change in state lottery

October 2, 2007

BY JAY MILLER FOR THE DAILY NEWS

SANTA FE — Good news. The New Mexico lottery has been able to meet the new standards prescribed for it by Gov. Bill Richardson and the state legislature.

Last year about this time, we learned that the percentage of money going to New Mexico's lottery scholarships was pitifully low compared to other states. About 23 percent of New Mexico's lottery proceeds have been going to fund tuition scholarships for New Mexico college students, while other states have been funneling in 30 percent and more of their proceeds.

That news came to us last year from Think New Mexico, a think tank composed of distinguished New Mexicans interested in improving our state. They told us that far too much lottery money was being spent on administration of the process and that we were even more out of line in what we were paying a contractor to provide the terminals and operate the lottery.

In July, with a cutback on administrative and advertising costs, the lottery in its first month of operating under the new law, upped its earmarks for scholarships to 27 percent, the goal for the first year.

Soon the lottery will be with a new vendor for its machine operation, which will be charging about six percent less, so New Mexico should easily be able to achieve its second-

year goal of at least 30 percent of lottery proceeds going to college scholarships.

This huge boon for college students can be credited almost entirely to Think New Mexico. Few others were criticizing the situation. The lottery board wanted to change vendors but wanted to put the savings into even higher salaries and more lavish game promotions. New Mexico is fortunate to have such a powerful public interest group.

And powerful this organization is. Other groups meet and decide on priorities to push in the Legislature, but Think New Mexico gets it done, with a board of influential business officials and political leaders.

In its first year, this young think tank successfully campaigned to make full-day kindergarten accessible to every child in the state. The next year, it was the elimination of the state's regressive tax on groceries.

And now, here's an advanced look at what is coming next. In the 2008 Legislature, Think New Mexico will go after the state's powerful title insurance industry. They are the folks who charge you an arm and a leg when you want to buy a house.

Why is home title insurance so high? It began in 1985, when the industry talked the Legislature into letting the state superintendent of insurance set a single rate schedule for the entire state.

This elimination of competition has been healthy indeed for the industry. Think New Mexico estimates bringing back competition will drop rates by at least 30 percent and save New Mexico homeowners about \$40 million a year.

It appears Think New Mexico has found another winner. It is a needed reform necessary to making home ownership possible for thousands of working New Mexico families.

Think New Mexico's Staff and Interns

As Think New Mexico celebrates a decade of policy victories for New Mexico, we also celebrate our current staff members and interns, who work so hard to make these victories possible.

Lynne Buchen became Think New Mexico's Business Manager in 2001, taking charge of the organization's accounting, budgeting, database system, and personnel management, as well as myriad other tasks that go above and beyond her job description. Lynne's extensive behind-the-scenes work has been essential to our success. A Los Alamos native, Lynne is a singer and musician who managed Santa Fe Pro Musica and the Santa Fe Women's Ensemble before joining Think New Mexico.

Associate Director **Kristina Fisher** first came to Think New Mexico as a student intern in 2001. A native of Santa Fe, Kristina graduated first in her class from the University of New Mexico School of Law in May 2008 and is now an Adjunct Professor at the school. She served as the Student Editor-in-Chief of the *Natural Resources Journal* and has been an advocate for New Mexico's acequias, land grants, and environmental justice communities. Kristina is a member of the New Mexico Food & Agriculture Policy Council and the New Mexico Environmental Justice Working Group.

This year, Think New Mexico launched a new Leadership Internship program, designed to retain a new generation of potential leaders in New Mexico by showing some of New Mexico's best students how they can make a difference here in their home state.



Lynne Loucks Buchen
Business Manager



Kristina Gray Fisher
Associate Director



Fred Nathan
Founder and
Executive Director



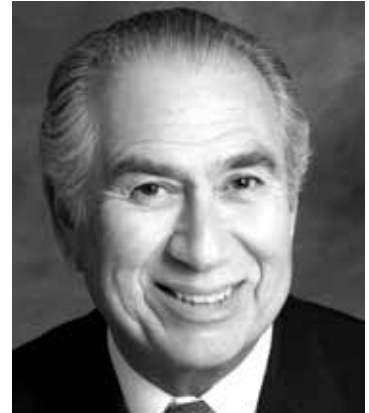
Our 2008–2009 interns are: **Diane Alongi Berger**, an Albuquerque native who earned a Master's in Public Administration from the University of New Mexico; **Jacob Candelaria**, who grew up in the San Jose barrio of Albuquerque and just graduated from Princeton University; **Gregory Gonzales**, a Taoseño and Truman Scholarship finalist majoring in Government and Spanish at New Mexico State University; **Emma Hamilton**, an entering freshman in the Honors College at New Mexico State University; and **Maclovía Quintana**, a Pojoaque native and sophomore at Yale University.

2008–2009 Interns
(left–right)
Diane Alongi Berger,
Jacob Candelaria,
Gregory Gonzales,
Emma Hamilton,
Maclovía Quintana

Board Profile: F. Chris Garcia

It is a remarkable resource for Think New Mexico to have the person who literally wrote the book on New Mexico state government as a member of the board.

Most New Mexicans know Dr. F. Chris Garcia as a former President of the University of New Mexico. Chris never sought the presidency, and in fact was reluctant to take the position, but he ultimately agreed to do so out of his devotion and commitment to UNM and the state. It was a popular decision with students, community members, and his colleagues on the faculty, many of whom circulated petitions urging the Board of Regents to hire him.



Chris, a 13th generation New Mexican, is the eldest of six children born to a family in the North Valley of Albuquerque and the first in his family to attend college. He intended to pursue a career teaching high school, and served as a student teacher at his alma mater, Valley High School. However, his professors encouraged him to continue his studies, and he went on to earn a doctorate in political science.

In 1970, Chris founded Zia Research Associates, Inc., which was the only full service polling and analysis firm in the state. As a widely respected expert on New Mexico government and politics, Chris appeared regularly on KOAT-TV and other television stations for many years to offer election coverage and analysis.

Chris also began teaching at UNM, and over the next several decades, he taught seventeen different courses and served as Provost, Vice President of Academic Affairs, and Dean of the College of Arts and Sciences. He also authored or edited a dozen books and dozens of scholarly articles. His best known books, *Hispanics and the U.S. Political System* and *Governing New Mexico*, continue to be the standard texts used in their fields.

"As a political scientist, I marvel at how Think New Mexico, with its tiny staff and budget, has had such a large and positive impact on the state's public policy. As a citizen of the state, it gives me real hope for our future," says Chris, "and it is an honor to contribute to that effort as a member of the board."

Chris has been married to his wife, Sandra, for 42 years. They have two daughters and two grandchildren.

Board Profile: Susan Herter



Susan has been connected to New Mexico since before she was born. When she was still *in utero*, her parents were on a train from Chicago that broke down in Lamy and they ended up buying a home in Pojoaque, where Susan spent her childhood summers.

After studying in Canada and Mexico, Susan went to work for Nelson Rockefeller at the Office of the Coordinator of Inter-American Affairs in 1943. She was a key staffer when Rockefeller became Assistant Secretary of State for Latin Affairs and served as his Chief of Staff when he became Vice President of the United States in 1974.

Always a reformer, Susan helped found the national government accountability group Common Cause. Presidents Jimmy Carter and Ronald Reagan both appointed her to the President's Commission on White House Fellows.

In 1968, Susan bought a home in Jacona, near Pojoaque, and returned to New Mexico permanently about a decade later, becoming a center of community involvement and activism.

You can find Susan's imprint on many good causes across New Mexico. She was a founding board member of both the Santa Fe Community Foundation and the New Mexico Community Foundation, where she also served as President. In addition, Susan was instrumental in establishing Cornerstones, which works to preserve New Mexico's architectural and cultural heritage. She was also a co-founder of the North American Institute, a forum for leaders from Canada, Mexico, and the United States to discuss border issues, green trade initiatives, and other opportunities for collaboration.

Along the way, Susan managed to squeeze in eight years as Executive Director of the Thaw Charitable Trust, where she helped Think New Mexico to develop its Strategic Water Reserve initiative in 2003. Although she now claims to be retired, Susan continues to serve as President of the Pojoaque Valley Fund. She joined Think New Mexico's board in 2008.

"Think New Mexico reflects the state at its best by bringing together so many people from so many diverse backgrounds to address our common challenges," says Susan.

Statement of Income and Expenditures

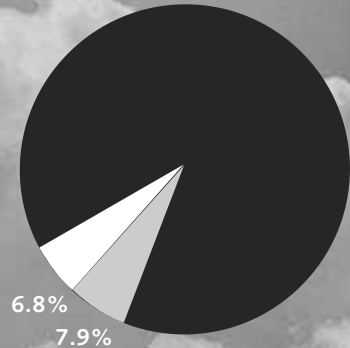
INCOME	
Businesses	14,766
Foundation Grants	214,250
Individuals	121,807
Interest, Rental & Miscellaneous Income	33,969
Total Income	\$384,792

EXPENDITURES	
Audit/Accounting	5,041
Benefits-Health, Dental & Disability Insurance	48,914
Benefits-Pension Plan & Fees	20,625
Computer Consulting, Internet, Website	1,614
Contract Services, Internship	4,615
Depreciation	3,193
Educational Outreach	2,500
Graphic Design	In-kind
Insurance	3,681
Investment Management Fees	1,215
Legal Fees	0
Marketing	1,690
Miscellaneous	11
Payroll Taxes	14,345
Postage	19,628
Printing & Bulk Copying	42,145
Professional Fundraising	0
Rent/Utilities Expense	36,318
Research	725
Salaries	185,421
Security/Janitorial	299
Stewardship/ Board Expenses	142
Supplies	1,622
Telephone	3,398
Training/Subscriptions/Dues	2,128
Travel	589
Total Expenses	\$399,859

Note: These financial statements do not include in-kind contributions of goods and services and materials from 2008, which were valued at \$15,490. They also do not include 2008 investment depreciation of \$213,580.

Think New Mexico's fundraising expense as a percentage of income in 2008 was 6.8%. Think New Mexico's administrative overhead ("management and general"), as a percentage of income in 2008 was 7.9%.

Administration & Fundraising as a Percentage of Income: 2008





FINANCIAL SUMMARY

Year Ended Dec. 31, 2008

Balance Sheet

ASSETS

Cash and Cash Equivalents	317,991
Endowment Funds	88,783
Grants Receivable	38,566
Investments	289,891
Prepaid Expenses	2,925
Property and Equipment, Net of Accumulated Depreciation	2,601
Total Assets	\$740,757

LIABILITIES

Accounts Payable	5,172
Accrued Expenses	6,092
Total Liabilities	\$11,264

NET ASSETS

Unrestricted	627,552
Temporarily Restricted	101,941
Total Net Assets	\$729,493
Total Liabilities and Net Assets	\$740,757

Source for pages 18-19: Financial Statements for the year ended December 31, 2008 and Think New Mexico's IRS Form 990 for 2008. Independent auditors: Bishop and Loggains, LLC CPA.

*Summer Storm Over the Painted Kiva.
Photo by Alex Candelaria Sedillos.*



FOUNDATION PARTNERS

(JANUARY 1, 2008— MAY 1, 2009)

Near the New Mexico-Colorado border.

Photo by Geraint Smith.

The Abeles Foundation

The Arcadia Fund of the

New Mexico Community Foundation

The Azalea Foundation

Bolene Charitable Trust

Brindle Foundation

Sidney & Sadie Cohen Foundation

Cudd Foundation

Delle Foundation

Domanica Foundation

The Foster Foundation, Inc.

Las Campanas Community Philanthropic Fund

of the Santa Fe Community Foundation

LEF Foundation

The Livingry Fund of the Tides Foundation

Los Alamos National Laboratory Foundation

McCune Charitable Foundation

Messengers of Healing Winds Foundation

Marlene Nathan Meyerson Family Foundation

Stewart R. Mott Charitable Trust

Nash Foundation

Roy R. & Marie S. Neuberger Foundation

New Society Fund

Oppenheimer Brothers Foundation

Proteus Foundation

Santa Fe Community Foundation

Scandia Foundation

Ronald M. Simon Family Foundation

The Donald Stone Foundation

The James H. Stone Foundation

Thornburg Charitable Foundation

Edith M. Timken Family Foundation

Doris Goodwin Walbridge Foundation, Inc.

Wallace Genetic Foundation

Anonymous (7)	Ronni & Jeff Ballowe	James Bradbury
Erik Aaboe	Tina L. Bandick	Robert & Donna Bradley
Thomas & Carol Ageson	The Honorable Paul	Brenda & Stuart Brand
Rick & Kathy Abeles	Bardacke & Lisa Enfield	David J. Breault
Ann N. Aceves	Thomas & Laurie Barrow	Jane & Sandy Brickner
Richard Adam	John Becker	Grace Brill & Dan Schwartz
Abigail Adler &	Anne E. Beckett	Oneida Brooks &
Paul F. Abrams	Letty Belin & Doyne Farmer	Bradley Gummersall
Lewis Agnew	Lisa & F. Gregg Bemis Jr.	Murray & Cindy Brott
Mercedes M. Agogino	Fred & Mary Bender	Hamilton Brown &
John B. Aidun &	Reed & Melinda Benson	Martha Worthington
Joan M. Harris	Diane Alongi Berger	Dr. Harold & Norma Brown
Pamela & David Albin	Robert & Lucinda Berglund	Ted Buchanan &
Joseph Alcorn &	Elaine J. Berkey	Sally Corning
Sylvia Wittels	Daniel T. Berrigan	John & Barbara Buchen
Johnnie R. Aldrich	Karen & Stephen Bershad	Lynne & Jerry Buchen
Ed Aldworth	George & Joyce Berzins	David Buchholtz &
Mark & Martha Alexander	Bruce R. Besser	Bridget Gavahan
Judith & Bill Alger	John Bessone	J. & M. Buchholz
Catherine A. Allen	Robert A. & Marylou Best	Dr. George P. Bunch
Linda & Carl Alongi	John & Sarah Bienvenu	David & Hannah Burling
Leif Ancker &	George & Janie Bingham	Helen & Julius Cahn
Susan Weir-Ancker	Billie Blair & Gene Weisfeld	The Honorable Chris &
Clarke & Anne Andersen	Dr. Kathleen Blake &	Carol Calvert
Chilton & Judy Anderson	Bob Ballance	David & Shelly Campbell
Gail Anderson &	Bronnie & Alan Blaugrund	Susan &
Nikki Harnish	James F. Bleakley, Jr.	Christopher Campbell
Keith Anderson &	Gay S. Block &	The Honorable
Barbara Lenssen	Rabbi Malka Drucker	Garrey Carruthers
Amber Archer	Philip W. Block	Courtney & Linnea Carswell
Michael Armstrong	Tom & Anne Blog	Ralph L. Casebolt
Meleah Artley	Stuart Bluestone	Mr. & Mrs. Thomas B. Catron III
Michael Aster & Bobbi Lurie	Deborah Boldt	Mary Catherine Cernicek
Drs. Boudinot &	Bruce & Cynthia Bolene	Charlene Cerny
Louise Abel Atterbury	Dr. Gary Bommelaere	David Chamberlin
Susan & Victor Austin	Robert T. Booms	Honey & Peter Chapin
M. Carlota Baca	William & Karen Bottorf	Katherin & David Chase
Thomas Baca	Candace Boulay	Kathryn G. Chester
Robert Backer	Reber Boulton	Hyonmyong & Jiseon Cho
Carl & Penny Baldwin	David & Dr. Erin Bouquin	Frederick & Elizabeth Clem
Carol & John Balkcom	Dr. Jeffrey Bowers	Keith & Curt Clemson

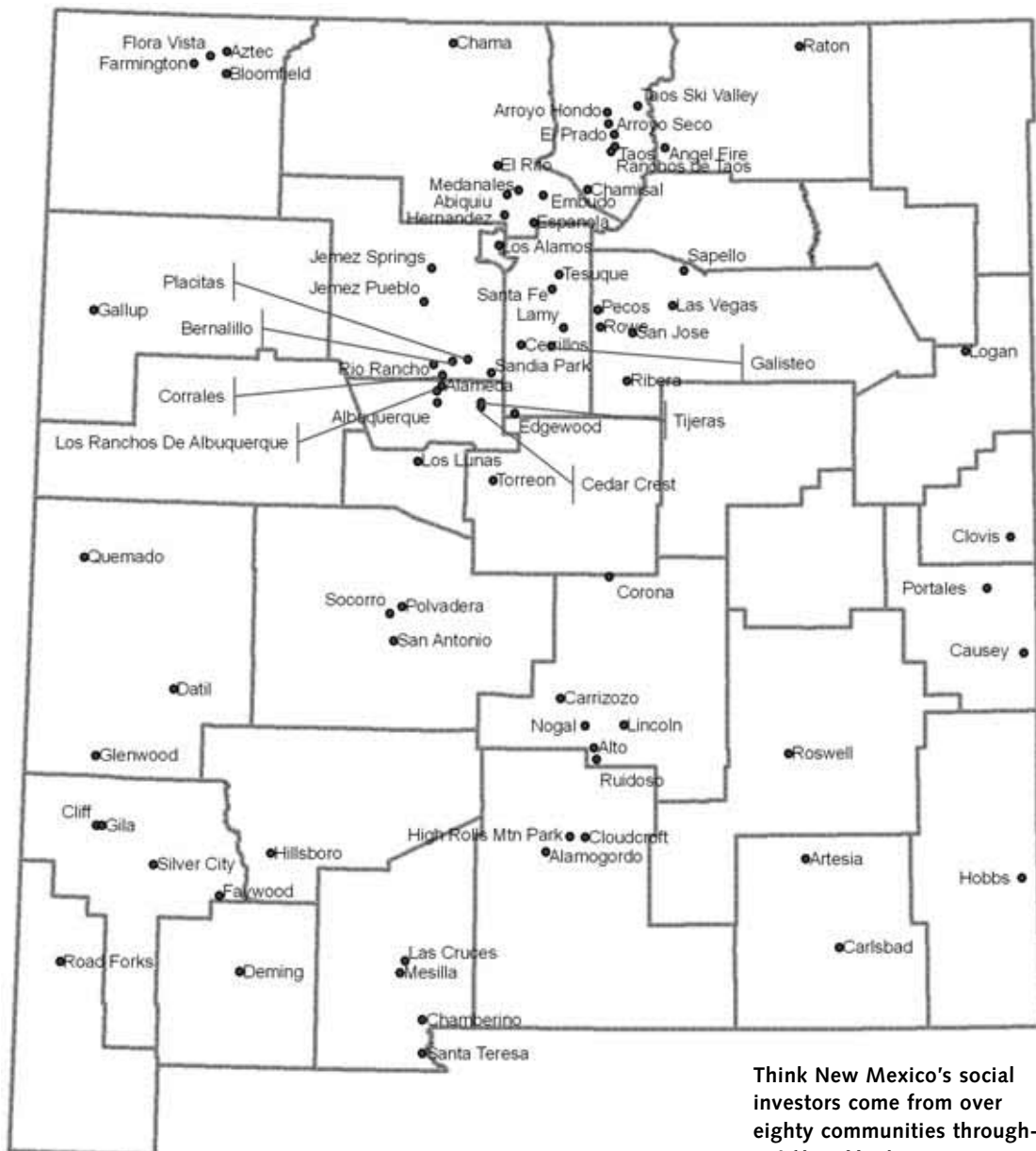
“After insuring the public education of our state’s kindergarten children, relieving our citizens of the unfair, regressive burden of the food tax, creating a mechanism for us to ‘bank’ future water supplies for our state, and taking on the shamefully entrenched public school system bureaucracy, I have nothing but confidence that you will someday turn around New Mexico’s number one ranking for child poverty. Although financial managers always caution that past performance is not necessarily indicative of future returns, I have no hesitation continuing our social investment in your ongoing and future good works.”
Daniel F. Haft, Managing Director, The Joseph C. and Esther Foster Foundation, Inc.

What's a "Social Investor?" We call our contributors "social investors" because we believe that nonprofits should be evaluated based on the social return they produce from their investments each year. For example, every \$1 invested in Think New Mexico's full-day kindergarten initiative yields social dividends of \$1,230 a year, given the 2008 appropriation of \$134.7 million to serve over 26,000 children.

John Clubbe
Camille Coates
Wayne Coe
Mona & Conrad Coffield
Christa Coggins &
David Franklin
George M. Cohen
Bennett & Barbara Cohn
David & Mary Colton
Q. & Philip S. Cook
Chris Coppin
Kathy Costa &
Mary Grathwol
Hugo & Karen Cotter
Susan Cramp
Peggy Creelman
April Crosby &
Merritt Helfferich
David & Susan Curtis
Marty Daly & Rob Eaton
Richard Daly
Dr. J. R. & Barbara Damron
Mike & Joyce Dant
Dr Glen W. &
Shirlee P. Davidson
Dave Davis
Jordan P. Davis
Lynn Day
Mary & Charles DeBare
Charles De Saillan
William deBuys
Beverly A. Denney
John Dessauer
Paula & Dr. Neal Devitt
Winnie DeVore
Elizabeth Doak
The Honorable Thomas C. &
Paula Sass Donnelly
Cornelius &
Susanne Hoffman Dooley
David & Deborah Douglas
Melissa McDonald &
Nate Downey

William & Nancy Dubey
Carol Ducaj
Brooke Dulaney
Jim & Sylvia DuLaney
Cameron & Susan Duncan
George T. Duncan
James H. Duncan, Jr.
James H. Duncan, Sr.
Ron & Jill Duncan
Cecilia H. Dunne
Bill & Ellen Dupuy
John & Judie Dwyer
Danny & Marissa Earp
The Honorable Pauline &
Honorable Mel Eisenstadt
Richard & Linda Eitzen
Richard & Virginia Ellenberg
Liz Ellrodt &
Scott Schweighauser
Gretchen Elsner
Bill & Marion Elson
John E. & Marshia A. Emry
Emma Jane (E.J.) Evangelos
Dr. Edward & Sally Evans
Paul Evans
Gail Factor-Wilkinson
Karen Farrell
Dr. Paul Feil
Dr. Rob & Ellen Feldman
Billy & Meg Feldman
Maria Fellin
Beth Ferguson
Patricia H. Ferguson
Peter & Sandy Fessenden
Robert L. Fies
Drs. Peggie Ann Findlay &
Steven E. Bush
Drs. Don & Leah Fineberg
Kristina Gray Fisher
Lisa & Rick Fisher
Timothy & Melissa Fisher
Sandy & Jim Fitzpatrick
Raymond Flores
Gayle D. Fogelson

Mary Helen Follingstad
Susan Foote
Catharine Foster &
Walter Zakahi
Tannis Fox & Galen Buller
Dr. Kathryn Fraser
Patricia M. Freund
Gary Friedman &
Noelle Montagu Friedman
Howard & Debra Friedman
Aanya Adler Friess
Warren F. Frost
Stephanie Fuchs
Geri Fulgenzi
Nancy Futran
Stephen G. Gaber
Vickie Gabin
Mrs. Helen C. Gabriel
Kenneth Gallard
Al & Nancy Galves
Alexander Gancarz &
Jonathan Carleton
Walter H. Ganz
Betsy Garber
Dr. F. Chris & Sandy Garcia
Henry Gardner
Tim Gautchier
Nancy Moore Gehman
James & Denise George
Eglè Germanas
Rose & Dr. Charles Gibbs
Dr. Gary Giblin &
Sally Malave
Betsy Glenn
Maria Globus &
J. Scott Altenbach
Maxine Goad
Diane & Donald Goldfarb
Roger Goldhamer
Paul Golding &
Bonnie Ellinger
The Goldsmith Family
Gail D. Goodman



Think New Mexico's social investors come from over eighty communities throughout New Mexico.

Lynn Goodwin
 Dave Gordon
 MacDonnell Gordon
 Mimi & Herman Gordon
 Bob & Trudy Gottesman
 Ruth & Sandy Gottesman
 Rita Grant
 Marian H. Graves
 George Greer &
 Requa Tolbert
 Judith Griego-Ruth &
 Robert J. Ruth

Dr. Robert &
 Margaret Griffith
 Anne M. Grillet
 The Honorable
 Edward R. Grilly
 Thomas D. Growney
 Mary & Barnett Guerrant
 Miles & Sylvia Gullingsrud
 James M. Gustafson
 Capt. Bruce Gustin
 Elizabeth Gutierrez &
 Richard Schoegler

Dan Haft
 Marianne Hale
 Linda Hall
 Katy & Hazen Hammel
 Charles F. Hammer
 J. Hammerberg
 Grey Handy &
 Dianne DeLayo
 Margaret & Don Hanson
 Bill & Linda Hardy
 Frank & Patricia Harlow
 Jim Harrington

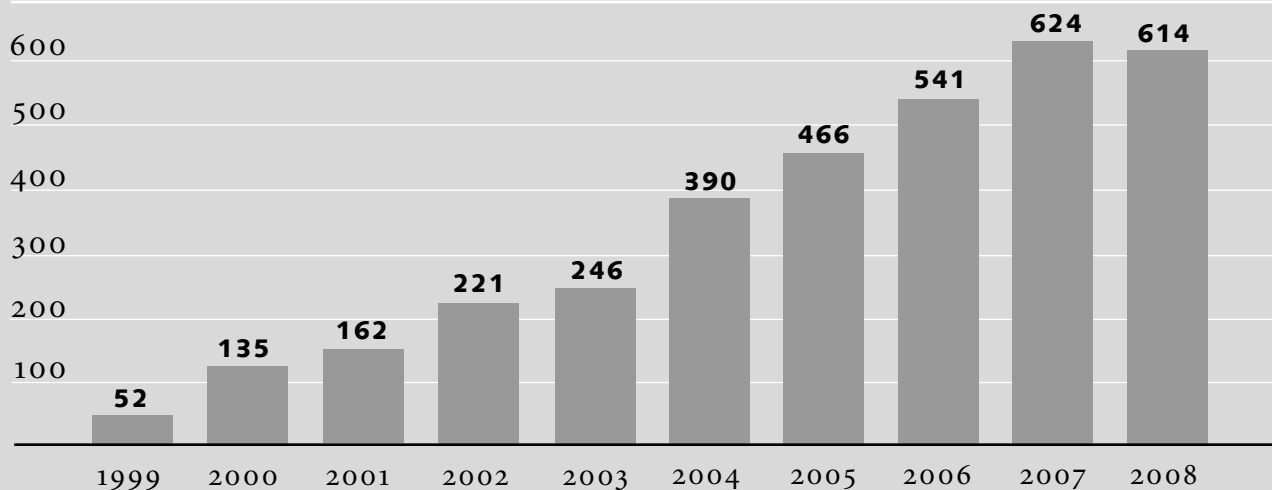
LaDonna Harris
 Wendell & Harriett Harris
 Anna & Richard L. Harrison
 John Hart & Carol Prins
 Anna Jane Hays
 Gary Hays
 Lyn S. Hebert
 The Honorable
 Karen Heldmeyer
 Emilie Heller-Rhys &
 John Heller
 Leroy D. Helms
 Barry Herskowitz &
 Colleen Carias
 Susan Herter
 Richard Hertz & Doris Meyer
 Dr. Phillip A. &
 Jeri B. Hertzman
 Patricia Hess
 Tom & Consuelo Hester
 Donna Higdon
 Marianne & Dennis Hill
 Sara Hiner
 E. Franklin Hirsch
 Nathan E. Hite
 Louis &
 Georgianna Hoffmann
 Robert C. &
 Evonne M. Holder
 David & Elizabeth Holland
 Diana Honnell
 Elizabeth Hoobler
 I.B. & Marion Hoover
 Margo Horton-Davis
 Hilde Howden
 Valerie Hubbard
 Patrick Hubenthal
 Herb Hughes
 Julia Hunkins
 Tova Indritz
 Mr. & Mrs. David K. Ingalls
 Billye Irion
 Joel Jacobsen &
 Carla Beauchamp
 Franz & Pat Jahoda
 Mrs. Thomas Jebb
 Jessica Jerome
 Terri Jerry
 Thomas & Carlyn Jervis

Isabel & Sam Jewell
 Hadley & Madeleine Johnson
 Nalo & Jeremy Johnson
 Sandia J. Johnston
 Curt Jones
 Esther & Bob Jones
 John F. Jones
 Mark & Lynn Jones
 Owen Jones &
 Susan Binneweg
 John & Alice Jurkens
 Norty & Summers Kalishman
 Beth O. & Ralph C. Kalma
 Paul A. & Marianne Kastler
 Janet & E. Donald Kaye
 Tom & Lynda Kellahin
 Margaret I. Keller
 William E. Keller
 Karyn Kellerman
 Fridolf & Linda Kellerup
 John Kessler
 George H. Keyes
 Robert Khanlian
 Barbara J. Kieffer
 Iris A. Kilcrease
 Joan Kimball
 Donald & Fay Kirby
 Rich Klein
 Stephen & Renee Klein
 Janell & Bryan Knowlton
 Paul W. Kolp
 Charlotte & Robert Kornstein
 Ruth & Dr. Paul Kovnat
 N. H. & Pat Krikorian
 Pat Kuhlhoff
 Robert & Carol Kurth
 Alice K. Ladas
 Robert & Ginger Lagasse
 Lain-Straus Family
 Craig Lamb
 Donald & Jean Lamm
 Barbara & Michael Langner
 Liz Lawrence &
 Andy Montgomery
 A. C. Lawson &
 Lea Bradovich
 Deirdre Lennihan
 Jim & Story Leonard
 Roger N. Lerman

Jim & Marnie Leverett
 Leo & Annika Levy
 Joy Lewicki
 Dean H. Lewis
 Frank Lewis
 The Honorable
 James B. Lewis
 Wood V. Lewis
 Constance & Dennis Liddy
 Judith Lieb
 Mike & Diane Lilley
 Gerry & John Lingo
 Stephanie & Stuart Lipkowitz
 Lucy R. Lippard
 Bill Loeb
 Carol J. Logan
 Ruth Lommel
 Conchita L. Lopez
 Ramon & Nance Lopez
 y Familia
 Dr. James E. Loucks
 Dr. Beryl & Sue Lovitz
 Paula Lozar
 Martha & John Lubell
 Thomas E. Luebben
 Edward & Virginia Lujan
 Crawford MacCallum
 Steve & Meredith Machen
 Polly Mafchir
 Norman & Lindalee Maisel
 Kathleen Maley &
 Steph Smith
 Gayle & Marilyn Manges
 Jeanne K. & Jim Manning
 Michael D. Maremont
 Jerry Marshak &
 Signe Bergman
 Marita Marshall
 Jim & Beverly Martin
 Marsha Mason
 Michael Mauldin
 Paula Maynes & Jeff McFall
 Kevin McCaffrey
 John McCorkle &
 Dianne Cress
 Michael McGarrity
 James McGrath
 David & Jane McGuire
 Michael McKay

“Think New Mexico has been responsible for more public policy advances than any other organization in my nearly fifty years in New Mexico politics.” *Raymond W. Davenport, former state legislator*

Think New Mexico's Individual Social Investors 1999–2008



Even in the worst fundraising environment in seven decades, the number of Think New Mexico's social investors remained remarkably steady. We see this as strong evidence that our mission continues to be worth pursuing.

John McKean
 Steven D. McKee
 Jean McKinney
 Annmarie McLaughlin
 George & Tiia McLaughlin
 Ted McLaughlin
 Matt McQueen
 Saba McWilliams
 Wayne & Marilyn Meinke
 Dale & Ivan Melada
 Joyce &
 Steve Melander-Dayton
 Dan Merians &
 Elizabeth Bradley
 Brent & Dawn Meyer
 Donald & Barbara Meyer
 Marlene Nathan Meyerson
 Don & Pamela Michaelis
 Hazel, Bill, Kirsten Mickelson
 Judy Mikkelsen
 Ellen & Dr. Roger Miller
 Haydock H. Miller
 David Mills
 Louise T. Mills
 Charles & Edwina Milner
 Drs. Philip & Karen Milstein
 Carol Moldaw
 Peggy Montgomery Lunt
 Manuel & Delma Moreno
 Ann Morgan

Shirley E. Morrison
 Lara & Rabbi Ben Morrow
 Virginia Mudd &
 Clifford Burke
 David Nathan &
 Rebecca L. Chaplan
 Fred & Arlyn Nathan
 Fran & Fred Nathan Sr.
 Gay Nathan
 Sara Nathan & Joel Kazis
 Leslie Nathanson &
 Hervey Juris
 Blair Naylor
 Laurence Nee
 James & Susan Neidhart
 Bill Niendorff
 David Nochumson
 Phyllis B. Norman
 James L. Norris
 Bob Nurock
 John M. Nye
 Jordan Nye
 Christopher O'Brien
 Michael J. O'Connell
 Kathryn O'Keeffe
 Martin O. Ogden
 Ron & Isabel Ross Ogden
 Rebecca Okun
 Amanda S. Olsen
 James & Lynn Olson

Lisa & Eric Oppenheimer
 Carmen "Ernie" Otero
 George & Elise Packard
 Dr. Richard & Jane Padberg
 Dr. Michael &
 Sharon Palestine
 Gayle Palshook
 Bruce Papier
 Linda H. & James M. Parker
 David Pascale
 Suresh Patel
 Robert C. Peck
 Dr. Ole & Sheila Peloso
 Van L. Perkins
 Michael & Eleanor Peters
 Roger & Marie Peterson
 Evelyn Petschek
 Marilyn Petschek
 Sheridan Phillips
 Julia M. Phillips &
 John A. Connor
 The Honorable Lynn Pickard
 Nancy L. Plettenberg
 Stephen Pope &
 Maria Higuera
 David H. Porter
 Linda Prince
 Lee F. Purcaro
 Christopher Purvis
 Lois Purvis

Anthony Quay &
 Cissy de LaVallee
 Dr. Patrick G. &
 Stacy S. Quinn
 Juno & Julia Raby
 Stormy Ralstin &
 Brian Desind
 Roberta Cooper Ramo &
 Dr. Barry Ramo
 Melanie & Ed Ranney
 Nancy Ranney &
 The Honorable David Levi
 David K. & Crennan Ray
 Lois & Bud Redding
 Alice Redmond &
 Dr. David Neal
 Jill Reichman & Michael Hare
 Charles & Loretta Reynolds
 Phyllis Ribas
 George M. Richmond
 Terry Rister
 Harry & Margaret Ritchie
 Margaret E. Roberts
 Shelley Roberts &
 Dewey Moore
 Thomas N. Roberts &
 Leah L. Albers
 Connie & Steve Robinson
 Homer & Lisa Robinson
 Kevin Rochford
 Larry & Alice Rodgers
 Joseph Romero
 Rona & Richard Roob
 Steve & Nancy Rose
 Doris Rosen
 Susan & Herbert Rosenthal
 Keith & Frauke Roth
 Pamela Roy & Mark Winne
 Deborah & Sheldon Rubin
 William & Barbara Rugg
 Kathleen Runyan
 Nancy Rutland &
 Mike Harbour
 Celia & James Rutt
 Patricia Ryan
 Sally Sabo
 Sabrina R. Salvato
 Anne Salzmann &
 David McDonald
 Stormy Sandquist
 Joseph Sapien

Dr. Fen & JoAnn Sartorius
 Didier Saumon
 Anne Sawyer
 Franklin Schargel
 Birgitta & Klaus Scheele
 Jonathan & Claire Schneider
 Beth & Richard Schnieders
 Carol & Rich Schrader
 Don Schroeder
 Beatrice & Martin Schultz
 Kevin Schwanfelder
 Nan Schwanfelder
 Martha & David Schwartz
 Stacy Scott-Sturgess
 Susan & Richard Seligman
 Betty Cobey Senescu
 Catryna &
 Whitney North Seymour, Jr.
 George R Shaffer
 Dr. Raphael Shapiro &
 Angelina Vera
 Harry & Payton Shapiro
 E. C. Sheeley
 Dr. & Mrs. Phillip Shelley
 Jane Shreffler
 Abe & Marian Silver
 Earnestine Simmons
 Dr. Janet Simon
 Steve Simon
 Sarah M. Singleton
 Lawrence & Maryalice Sitney
 Bruce A. Smith
 Donald Smith & Lucy Crane
 Forrest & Jean Smith
 Dr. Fredrica & Paul Smith
 G. J. & Gail H. Smith
 Philip M. Smith
 Emil Spiro
 Bob Stamm
 Stanley & Marilyn Stark
 Susan Steffy
 The Honorable Stephen &
 Barbara Stoddard
 Devon &
 Jules Stokhof de Jong
 Jan & Ralph Stone
 Libby & George Stone
 Suzanne Stone
 Pat Stover
 Beth & Mark Stromberg
 Hanna Sullivan

Michael & Esther Sutin
 Claudette Sutton
 Mr. & Mrs. Bergen R. Suydam
 Doug & Jane Swift
 Stephanie Sydoriak
 William G. Tallman
 Penelope Tarasuk &
 Kate Rindy
 Janet Rodney Tarn
 Nathaniel Tarn
 Gretchen Taylor
 Macauley W. &
 Lorraine D. Taylor
 Nancy & Stephen Tenbrink
 Lorlee & Arnold Tenenbaum
 Corliss Thalley
 George Thomas
 Joe & Lois Thompson
 Garrett Thornburg &
 Catherine Oppenheimer
 Jennifer Thorne-Lehman
 Martin & Laura Threet
 William Allen Thurwachter &
 Donna M. Viera
 Marty Timken
 Dallas Timmons
 Norman Todd
 Robert B. Trapp
 Dr. Michael Treitler
 Lynn, Craig & Rachel Trojahn
 Art Trujillo
 John Tyson
 E. H. & Helen Uhlenhuth
 Andrew Ungerleider &
 Gay Dillingham
 Maria Urrutia
 Adam Usdan
 Bert Van Dorn
 Deborah Van Hecke
 Margaret Veneklasen
 Joan & Dr. Cliff Vernick
 Zenia Victor & Gaylon Duke
 Wade Villanueva &
 Lis Konnecke
 David R. & Liz Vlaming
 Mary Ann H. Waddell
 Bill Wadt & Ann McLaughlin
 Emanuel Wagler
 Helen Wagner
 Mary Wahl
 Vin Walden & Laura Poch



Ambassador Frank Ortiz (left) greets Ethiopian Emperor Haile Selassie in 1953. Photo courtesy UNM Press, from: "Ambassador Ortiz, Lessons from a Life of Service"

Frank Ortiz: 1926–2005

Ambassador Frank Ortiz, a career Foreign Service Officer of the United States, served as Vice-Chairman of Think New Mexico's Board from the organization's founding in 1999 until his death in 2005. After completing a distinguished career abroad, Ambassador Ortiz returned home to Santa Fe and dedicated himself to serving the community and preserving its unique cultural heritage. He was especially passionate about Think New Mexico's initiatives to increase the educational opportunities available to young children across New Mexico.

Karen T. Walker
 Andrew Wallerstein
 M'Lea & Mac Walsh
 Laura J. Warren
 Stephen & Suzanne Watkins
 Andrew T. &
 Carol H. Watson
 Heather & William Weber
 Claire & Dr. Steven Weiner
 Bernard Weinstein
 Evelyn Weinstein
 Kappy Wells
 Linda Wenrick
 H. Nicole &
 James A. Werkmeister
 Bruce Weydemeyer &
 Charlotte J. Kinney
 Charlotte Whaley
 The Honorable Mike &
 Kyle Wheeler
 Charles & Linda White
 Julia C. White
 Robert C. White
 Dr. Grace &
 Glenn Whitecotten
 Rollin & Dr. Cheryl Whitman
 Margy Wienbar
 Dulcenia S. Wilder
 Cheryl L. Williams
 Gary D. Williams
 Robert & Elaine Williams
 Chris Wilson
 Nancy Meem Wirth
 Herman N. Wisenteiner

Ruth E. Wiser
 Carol & Chris Witze
 Larry & Linda Masco Wolf
 Thomas Worbetz
 Jerold & Joyce Wulf
 Jane & Daniel Yohalem
 Barrett J. Zlotoff
 Claire Zoeller

Gifts in Memory of:

ANTHONY (TONY) DAY
 M'Lea & Mac Walsh
 Mary Schmidt-Nowara

SARAH LYNNE BUCHEN
 Lynne & Jerry Buchen
 Fred & Arlyn Nathan
 Roberta Cooper Ramo &
 Dr. Barry Ramo

BARRIE GRAHAM
 Wells Fargo Bank
 International

EDWIN KESSLER
 John Kessler

STRATTON LOUCKS
 John & Barbara Buchen
 Lynne & Jerry Buchen

ARTHUR NATHAN
 Catryna &
 Whitney North Seymour, Jr.

Gifts in Honor of:

**GERZAIN CHAVEZ, LINDA ROSS,
 MARIANN BREGIN, KRISTINE PARKE**
 Dr. Fen & JoAnn Sartorius

EDDIE & ELAINE DAYAN
 Terri Jerry

KRISTINA G. FISHER
 Santa Fe Preparatory School

**FRED, ARLYN, ARIELLE,
 ASHER & AVIVA NATHAN**
 Liz Ellrodt &
 Scott Schweighauser
 Deborah & Sheldon Rubin

FRED NATHAN
 Liz Lawrence &
 Andy Montgomery
 Bob Gottesman

JIM NORTON
 Mrs. Thomas Jebb
 Nash Foundation

JEAN WOLF
 The Goldsmith Family

In-Kind Donors

Scott Anderson
Paul Bardacke & Lisa Enfield
Bare Bones Graphics
Jerry Buchen
David Casados
Peter Ellzey
Rick Fisher
Steve Gaber
Frank Gonzales
Kim Jew Photography
Phillip Loggains, CPA
Arlyn Eve Nathan
Dr. Michael Palestine
Rapid Refill Ink.
Jonas Skardis
Geraint Smith
Grant Taylor
Thornburg
Investment Management
Tom Worbetz

Volunteers

Jerry Buchen
Elizabeth Clearwater
Linda Cole
Kathy Costa
Lesley Diamond
Jason Espinoza
Mary Grathwol
Miriam Hill
Esther Jones
Gerry McKinney
Sue Land
Arielle Nathan
Fran Nathan
Kate, Kimberly & Michael Segura
Jane Shreffler
Megan Cox Taylor
Helen Wagner

Photo by Geraint Smith.

BUSINESS SUPPORTERS

Avalon Trust Company
Bank of Albuquerque
Bank of America
Bellas Artes
Bode's General Store
Brownstein Hyatt Farber Schreck
Cid's Food Market
Cliff's Amusement Park
Davos Capital, LLC
Day & Zimmermann/SOC Los Alamos
Dessauer Building Co.
First Community Bank
Fort Washington Capital/
Western & Southern Financial Fund
Ken Gallard Photographics
Harry's Roadhouse
Horn Distributing Co., Inc.
Eric Sedillo Jeffries LLC
Kaiserman Group LP
Lamb Consulting, Inc.
Michael W. Lilley, PA
Los Alamos National Bank
Los Alamos National Security
Thomas Lueben PC
John McCorkle CPA
Santa Fe Permaculture, Inc.
Santa Fe Preparatory School
Sapien Law LLC
Sarcon Construction
Sun Co.,Inc./Rio Grande Sun
Tumbleweeds Newspaper
Karen T. Walker Real Estate LTD. Co.
Wells Fargo Bank
Wordswork/Karen Farrell

Join Think New Mexico's E-Mail Alert List

One of the easiest ways to help Think New Mexico is by visiting www.thinknewmexico.org and clicking on the Action Center, where you can quickly sign up to join more than 37,000 fellow New Mexicans who receive our email alerts. We pledge never to bombard you with emails, but just to keep you informed about the progress of the policy initiatives you care about. The email alerts and Action Center provide a simple way to contact your elected officials and voice your opinion when you can make a crucial difference.

Shop at the Think New Mexico Online Store

While you are at Think New Mexico's website, you can also shop for Think New Mexico apparel and accessories in our online store, which contains something for every taste and price range. (They also make great gifts for New Mexicans who are currently living outside the Land of Enchantment!) Ten to fifteen percent of the revenue generated by the store goes to support Think New Mexico's work. This is a great opportunity to show your support for Think New Mexico while at the same time completing your wardrobe.

Contribute to Think New Mexico's Endowments

The goal of Think New Mexico's endowment funds at the Albuquerque Community Foundation, the New Mexico Community Foundation, the Santa Fe Community Foundation, and the Taos Community Foundation is to generate enough income to offset all of Think New Mexico's annual administrative costs and help insure that Think New Mexico's mission will be sustained in perpetuity. Thanks to your extraordinary generosity and careful investment, the endowments are on their way to achieving those purposes. If you are interested in supporting Think New Mexico's endowments and have questions, please contact us at: 505 992-1315.

Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it is the only thing that ever has. – Margaret Mead

